



Q1 2021 Investor Presentation

#### FORWARD-LOOKING STATEMENTS AND NON-IFRS FINANCIAL MEASURES

This material may contain forward-looking statements, including those identified by the expressions "anticipate", "believe", "plan", "estimate", "expect", "intend" and similar expressions to the extent they relate to First Capital REIT ("First Capital") or its management. The forward-looking statements are not historical facts but reflect First Capital's current beliefs and are based on information currently available to management. Certain material factors and assumptions were applied in providing these forward-looking statements, many of which are beyond our control.

Management believes that the forward-looking statements are based upon reasonable assumptions; however, management can give no assurance that actual results will be consistent with those expressed or implied in these forward-looking statements. These forward-looking statements are subject to a number of risks and uncertainties that could cause actual results or events to differ materially from those expressed or implied in these forward-looking statements. Additional information about the risks and uncertainties that could cause actual results to differ materially, and the material factors or assumptions that were applied in providing these forward-looking statements, are contained in our various securities filings, including our fourth quarter and 2020 annual results press release dated May 4, 2021, our Management's Discussion and Analysis for the year ended March 31, 2021 (collectively the "MD&A") and our current Annual Information Form, all of which are available on SEDAR at <a href="https://www.sedar.com">www.sedar.com</a> and on our website at www.fcr.ca.

You should not place undue reliance on any such forward-looking statements. Further, a forward-looking statement speaks only as of the date on which such statement is made. These forward-looking statements are made as of May 4, 2021. Except as required by securities law, First Capital undertakes no obligation to publicly update or revise any such statements whether to reflect new information, the occurrence of future events or circumstances, or otherwise. Additionally, past performance, including the key operating metrics described in this presentation, is not indicative of future results given the risks and uncertainties described in detail in our MD&A, including with respect to COVID-19.

This material references certain non-IFRS financial measures, including but not limited to FFO, FFO per unit, NOI and NAV. These non-IFRS measures are further defined and discussed in the MD&A, which should be read in conjunction with this material and the conference call. Since these non-IFRS measures do not have standardized meanings prescribed by IFRS, they may not be comparable to similar measures reported by other issuers. First Capital uses and presents the above non-IFRS measures as management believes they are commonly accepted and meaningful financial measures of operating performance.

Reconciliations of certain non-IFRS measures to their nearest IFRS measures are included in the MD&A. These non-IFRS measures should not be construed as alternatives to net income or cash flow from operating activities determined in accordance with IFRS as measures of First Capital's operating performance.

All figures in this presentation are as of March 31, 2021 unless otherwise noted.

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#### 1.0 COMPANY SNAPSHOT (TSX: FCR.UN)

First Capital is a leading owner, operator and developer of mixed-use real estate located in Canada's most densely populated cities. First Capital's focus is on creating thriving urban neighbourhoods to generate value for businesses, residents, communities and our investors.

150

neighbourhoods

\$8.3b

enterprise value

Super

urban

market focus across Canada

22.9m sf

of gross leasable area (20.0m sf at FCR share)

23.7m sf

of future incremental density



2.0 Highlights - Recent Financial and Operating Results



#### 2.0 HIGHLIGHTS - Q1 2021 FINANCIAL AND OPERATING RESULTS

#### \$0.25 FFO per Unit +2% YoY

- +\$0.01 per unit over Q1 2020's \$0.24 per unit
- Included \$3.6m (\$0.016) lower non-operating expenses and mark-to-market losses in Q1 2021 partially offset by a \$2.7m (\$0.012) increase in bad debt expense and \$1.3m (\$0.006) lower variable revenues related to extended lockdowns

#### Q1 2021 Bad Debt Expense of \$2.6m

- Reflecting tenant operating challenges related to Ontario provincial "stay-at-home order"
- 95%<sup>(1)</sup> of Q1 gross rent and 95% of full-year 2020 gross rent

#### Same Property NOI Growth of 0.4%

• Primarily due to higher rental rates over Q1 2020, partially offset by increased bad debt expense and lower variable revenues (percentage rent, hotel NOI and parking revenue)

#### **Leasing and Occupancy**

- \$21.99 net rent psf: +2.2% or \$0.48 psf over YoY primarily due to rent escalations, renewal lifts and dispositions
- Leasing: 503,000 sf of Q1 2021 leasing; 450,000 sf of renewals at average net rental rate increase of 8.4%
- Occupancy of 95.8%: -0.4% from 96.2% at Q4 2020 due to tenant closures (97,000 sf) exceeding new tenant possessions (44,000 sf) and the final transfer of certain development properties to the operating portfolio

<sup>(1)</sup> As of May 4, 2021 and prior to any deferral arrangements or rent abatements

#### 2.0 HIGHLIGHTS - Q1 2021 BALANCE SHEET, LIQUIDITY AND ASSET QUALITY

#### Maintaining a Strong Balance Sheet and Liquidity Position

- \$739m of cash and undrawn credit facilities, as of March 31, 2021
- Unencumbered properties with an IFRS value of ~\$6.9b
- \$52m of Q1 2021 investing activity (development, redevelopment, and acquisitions) including \$29m into development and \$8m into acquisitions
- Continuing to pursue strategic dispositions opportunities with renewed activity in 2021; HFS properties of \$253m
- Remaining 2021 term debt maturities of \$56m is less than 1.2% of total debt
- Reduced annual distributions from \$0.860 to \$0.432 per unit to provide additional financial flexibility and to advance strategic objectives (1)

#### **Enhancing Asset Quality**

- Asset quality has never been higher due to extensive disposition program and ongoing super urban investments
  - 5km population increased to 304k as of Q4 2020 (no change in Q1 2021), exceeding our year-end 2021 objective of 300k
  - o 5km household income increased 16% from 2016 to \$123k
  - Average base rent increased ~13% from 2016 to \$21.99 psf. Leader amongst Canadian peers

<sup>(1)</sup> Effective for January 2021 distribution, payable to unitholders in February 2021



# 3.0 Super Urban Neighbourhoods



#### 3.0 SUPER URBAN INVESTMENT STRATEGY

Creating thriving urban neighbourhoods to generate value for businesses, residents, communities and our investors

- Investing in high-quality, mixed-use properties to build positions in targeted high growth areas
- Fully integrating retail with other uses to create thriving urban neighbourhoods
- Optimizing the portfolio through active asset management and by concentrating capital in dense, high growth neighbourhoods
- Surfacing substantial unrecognized value in our 23.7m sf of density pipeline through entitlements and development
- Actively managing our balance sheet to maintain financial strength and flexibility and a competitive cost of capital

#### 3.0 SUPER URBAN NEIGHBOURHOODS

We define a super urban property based on its proximity to transit, its "Walk Score", and most importantly its population density. We expect to continue to improve these metrics over time through our investment and disposition activities.

>99%

**Public Transit** 

Of portfolio within 5-minute walk of public transit

72
Walk Score

Average walk score for our portfolio = 'Very Walkable' 2nd highest category of 5

304k

Average population density within a 5-km radius of each of our properties

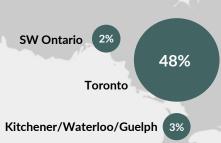
#### 3.0 SUPER URBAN NEIGHBOURHOODS - FAIR VALUES ACROSS CANADA'S MAJOR CITIES

Western Canada	Vancouver, Calgary, Edmonton
Neighbourhoods	44
GLA	6.7m
Fair Value %	31%

Central Canada	Toronto
Neighbourhoods	65
GLA	8.6m
Fair Value %	54%

Montreal, Ottawa
41
4.7m
15%

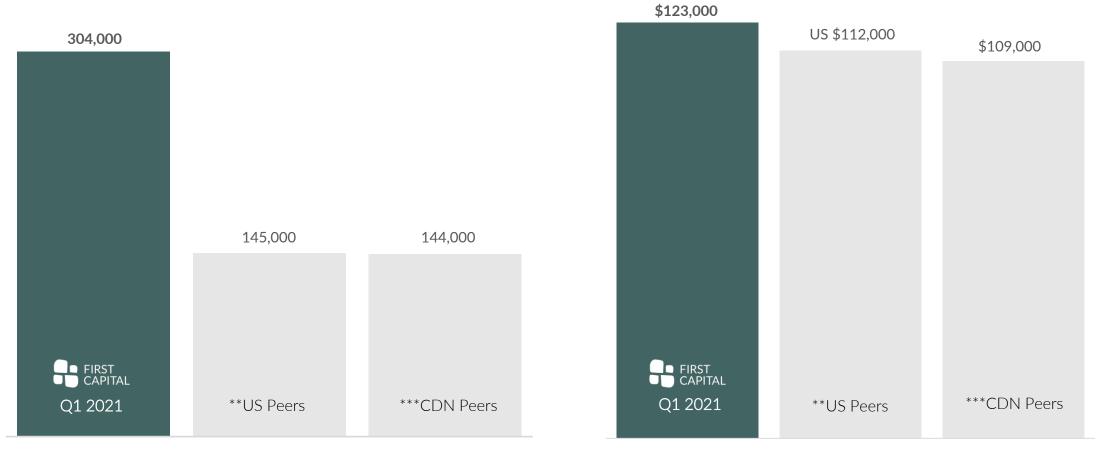






#### 3.0 SUPER URBAN NEIGHBOURHOODS - NORTH AMERICAN LEADER IN POPULATION DENSITY

#### FCR Portfolio Demographic Metrics vs. its Peer Group: Q1 2021 \*



5 km Population

5 km Average Household Income

As of March 31, 2021

<sup>\*</sup> Source: Sitewise, Environics Analytics (2020 estimates)

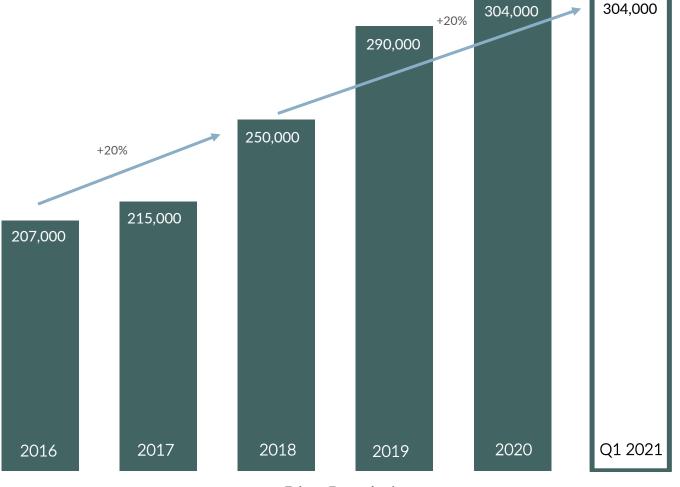
<sup>\*\*</sup> US Peers include: Federal Realty and Regency Centers - Source: Company Reports

<sup>\*\*\*</sup> Canadian Peers include: Riocan, SmartCentres, Choice Properties (Retail only)

#### 3.0 SUPER URBAN NEIGHBOURHOODS - GROWTH IN 5KM POPULATION DENSITY

- Q1 2021 5km population of 304,000 people
  - Up 97,000 or 47% from December 2016
  - Making us a leader amongst our North American peer group<sup>(1)</sup>

Achieved long-term goal of surpassing 300k people by 2021 in Q3 2020

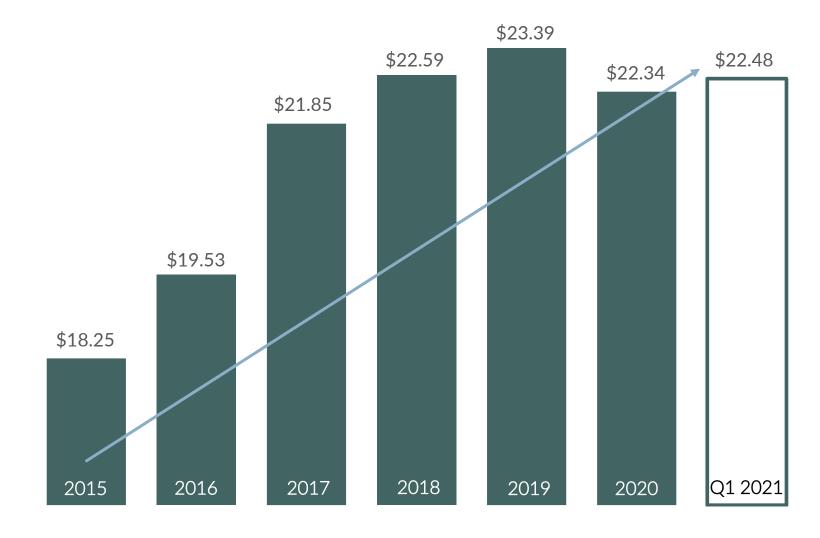


5 km Population

<sup>(1)</sup> North American Peer group includes: Riocan, SmartCentres, Choice Properties, Federal, and Regency Centres

#### 3.0 STRONG HISTORICAL GROWTH IN NAV PER UNIT

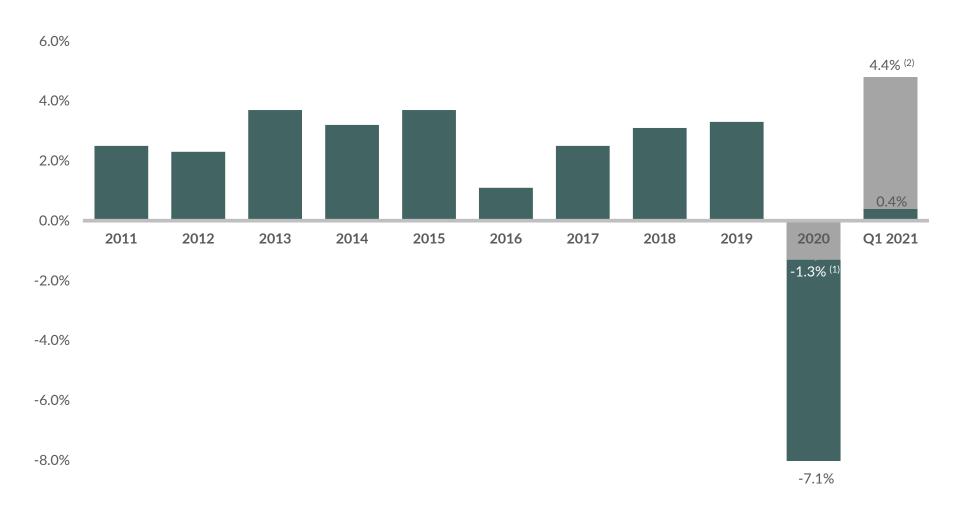
+4.1%
CAGR 2016 - Q1 2021



#### 3.0 SOLID LONG TERM PERFORMANCE; RESILIENCY IN THE FACE OF SIGNIFICANT ADVERSITY

#### **Total Same Property NOI Growth**

2.9%
10 Year Average (2010 - 2019)



<sup>(1)</sup> Ex-COVID Same Property NOI growth of (1.3%) adjusts for bad debt expense increase, wage subsidy, lower hotel NOI and lower parking revenue. Substantially lower lease termination fees in 2020 also accounted for another ~1.2% decline in Same Property NOI growth.

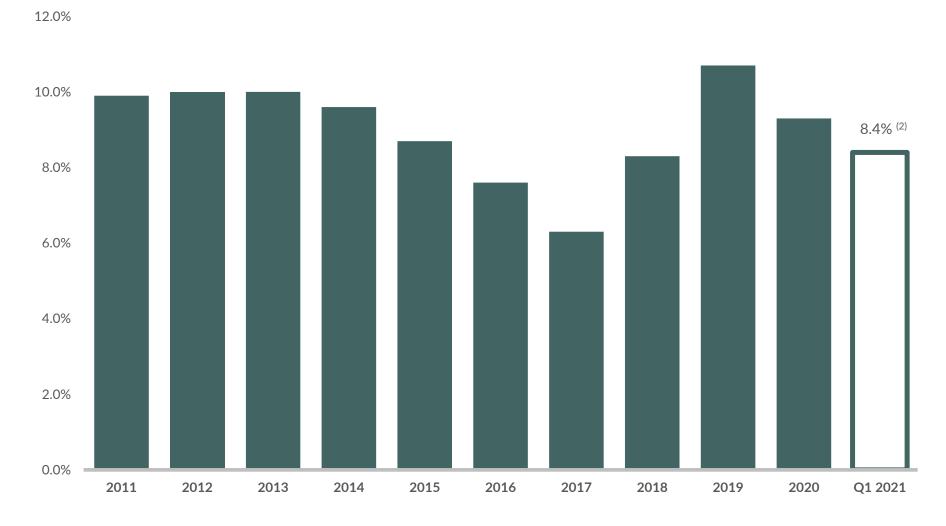
<sup>(2)</sup> Ex-COVID Same Property NOI growth of 4.4% adjusts for bad debt expense increase, wage subsidy, lower hotel NOI and lower parking revenue. Higher lease termination fees in Q1 2021 accounted for ~0.4% increase in Same Property NOI growth.

#### 3.0 CONSISTENTLY HIGH PERFORMANCE

#### Lease Renewal Rate Increases (1)

9.0%
10 Year Average

(2011 - 2020)



<sup>(1)</sup> Represents increase on total portfolio basis. Includes all renewals and contractual fixed rate renewals.

16

<sup>(2)</sup> The Trust achieved a 10.4% lease renewal rate increase in Q1 2021 when comparing the net rental rate in the last year of the expiring term to the average net rental rate over the renewal term.

#### 3.0 PREMIER PORTFOLIO HIGHEST RENTS IN SECTOR

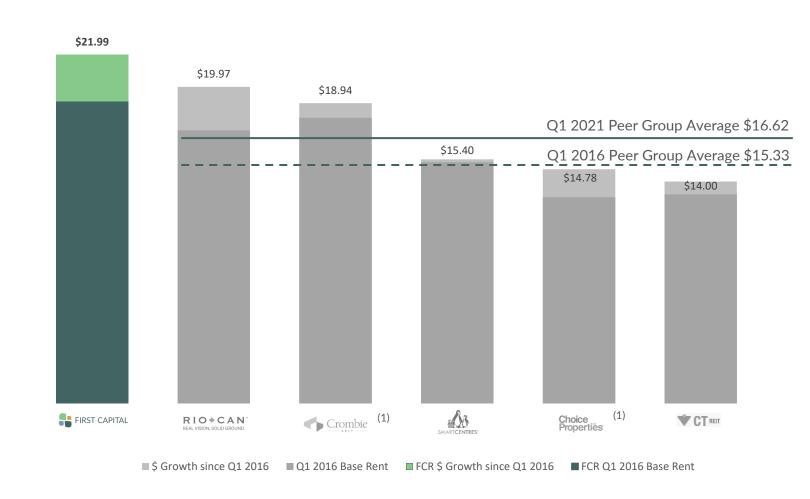
FCR's Q1 2021 base rent per square foot is 32% higher than peer group average

2.9%

FCR Average rent growth 5 year CAGR

1.6%

Peer Average rent growth 5 year CAGR



<sup>(1)</sup> Rates for Crombie and Choice are average expiring rent as in-place rent is not disclosed.

#### 3.0 STRATEGIC AND DIVERSIFIED RETAIL TENANT MIX

	# of Stores	% of Rent						
Other Necessity-Based Retailers	494	18.4	CONDOINT	almart >¦<	DOLLARAMA (1)	bulk barn*	WINNERS*	PETSMART
Grocery Stores	125	17.0	<b>U</b> Loblaws	Sobeys 💠	metro	saveonfood	WHÔLE FOODS	Longor
Medical, Professional & Personal Services	1,362	15.5	Alberta Health Services	19900	ups	Allstate. Vivire in good hands.	H&R Block	Elses Harlutors
QSR, Chains and Cafes	895	12.9	M.	KFC	PPRO	RECIPE	Tim Hortons	
Pharmacies	121	9.3	SHOPPERS DRUG MART	Rexall	LONDON DRUGS	∄ Jean Coutu	M⊆KESSON	<b>\$</b> Brunet
Other Tenants	496	8.4	!ndigo	west elm	SleepCou	ntry NORDSTI	ROM SHERWIN WILLIAMS.	CHANEL
Banks & Credit Unions	192	8.3	TD	CIBC	вмо 🗠		<b>®</b> Desjardins	NATIONAL BANK
Fitness Facilities	80	3.7	GoodLife FITNESS.	E Q U I N O X'	LAIFITNESS	Orangetheory	* ANYTIME	SOULCYCLE
Liquor Stores	92	3.4	LCBO	BEER STORE	BC LIQUORSTORE	■ SAQ	ALCANNA	WESTERN CELLARS
Other Restaurants	71	1.7	MILDRED'S TEMPLE KITCHEN	h	UD RESTAURANT of food, good people, good times.	Loondocks	Kiku Sushi	WESTAURAND S
Daycare & Learning Centres	98	1.4	KUM N MATH. READING. SUCCESS.	brightpa	ath OXFOR	y U	Willowbrae° ACADEMY Where shilden some to grow	ROTHEWOOD

#### 3.0 TOP 20 RETAIL TENANTS

#### Contribute 45% of annualized minimum rent (AMR)

Rank #	Tenant	AMR	Investment Grade	Rank #	Tenant	AMR	Investment Grade
1.	<b>L</b> oblaws	10.5% *	<b>✓</b>	11.	CIBC	1.4%	<b>✓</b>
2.	Sobeys 🕏	5.4%	<b>✓</b>	12.	LCBO	1.3%	✓
3.	metro	2.9%	<b>✓</b>	13.	Lowe's	1.3%	<b>✓</b>
4.	(SING) (S	2.8%	<b>✓</b>	14.	WINNERS*	1.3%	✓
5.	Walmart > <sup>™</sup> .<	2.5%	<b>✓</b>	15.	MSKESSON	1.2%**	<b>✓</b>
6.	TD	2.1%	<b>✓</b>	16.	Longor	1.1%	-
7.	RBC	1.8%	<b>✓</b>	17.		1.0%	<b>✓</b>
8.	saveonfoods	1.8%	-	18.	resiguront bronds international	1.0%***	-
9.	GoodLife FITNESS.	1.8%	-	19.	вмо 🕮	1.0%	<b>✓</b>
10.	DOLLARAMA	1.7%	✓	20.	LONDON DRUGS	1.0%	-

<sup>\*</sup> Includes Shoppers Drug Mart

<sup>\*\*</sup> Includes Rexall, Rexall Pharma Plus and Remedy's Rx

<sup>\*\*\*</sup>Includes Tim Hortons, Burger King and Popeyes

#### 3.0 PORTFOLIO QUALITY HAS NEVER BEEN HIGHER

#### \$1.9b of investment activity in 2019 and 2020

	2019-2020 \$ Amount	5km Average Population	5km Average Household Income
Acquisitions	\$469m	560,000	\$141,000
Development Spend	\$320m	395,000	\$124,000
Investment Total	\$789m	487,000	\$133,000
Dispositions	\$1,086m	137,000	\$99,000



4.0 Density Pipeline and Development



#### 4.0 SIGNIFICANT FUTURE DENSITY PIPELINE

#### Total development pipeline of 23.7m

Included IFRS values are:

Future incremental density

5.3m sf; value of \$482m

**Properties** 

under 346k sf; value of \$161m construction

Residential inventory

143k sf; value of \$84m



Yonge & Roselawn





1071 King St West





**Christie Cookie Site** 

Toronto, ON



**Liberty Village** 

Toronto, ON

#### 4.0 FUTURE INCREMENTAL DENSITY - ENTITLEMENTS PROGRAM

- FCR submitted entitlement applications for 14.7m sf or 62% of its incremental density pipeline
- FCR expects to recognize increased IFRS values as previously submitted and future submissions are approved
- In Q4 2020, FCR monetized Place Panama (Phase 1) which included 1.0m sf of previously zoned density

sf in millions	Residential	Commercial	Total	Incremental
Pre-2019 Entitlement Applications	3.0	0.7	3.7	3.5
2019 Entitlement Applications	8.1	1.0	9.1	8.5
2020 Entitlement Applications	2.5	0.3	2.8	2.7
Total Entitlement Applications	13.6	2.0	15.6	14.7



# Future Mixed-Use Neighbourhood Neighbourhood

Former Christie Cookie Site, Toronto, ON

Demographics 2020 Estimates	5KM AVG
Population	269,000
Average Household Income	\$119,000

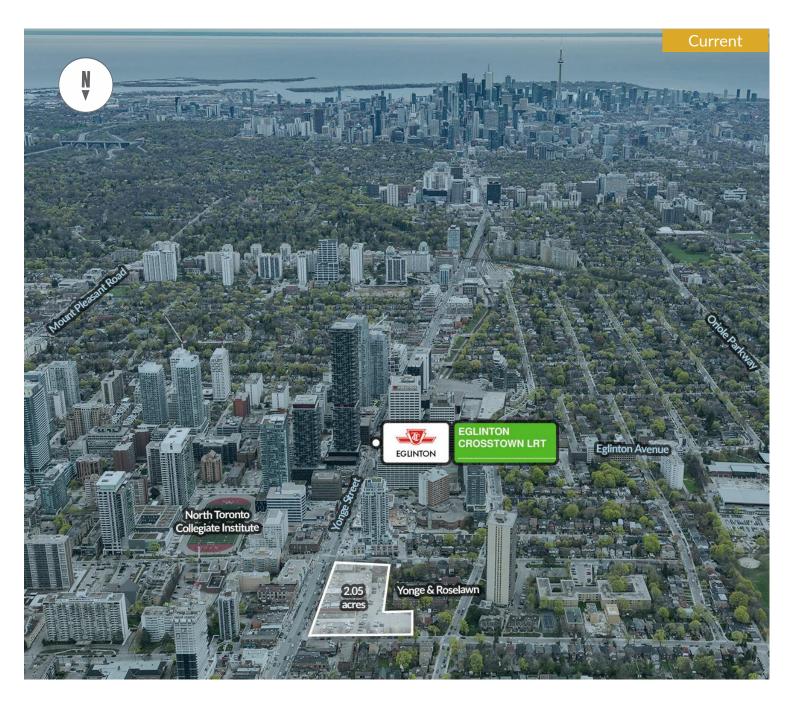


Master Planned Super Urban Neighbourhood

## Future Mixed-Use Neighbourhood Former Christie Cookie Site, Toronto, ON

Planned Gross Floor Area (at 100%)

Residential GFA (~7,500 Units)	6,000,000 sf
Retail GFA	500,000 sf
Office GFA	500,000 sf
Total GFA	7,000,000 sf
Targeted Start	2024/2025
FCR interest 50%	
25% of Site Open Space	

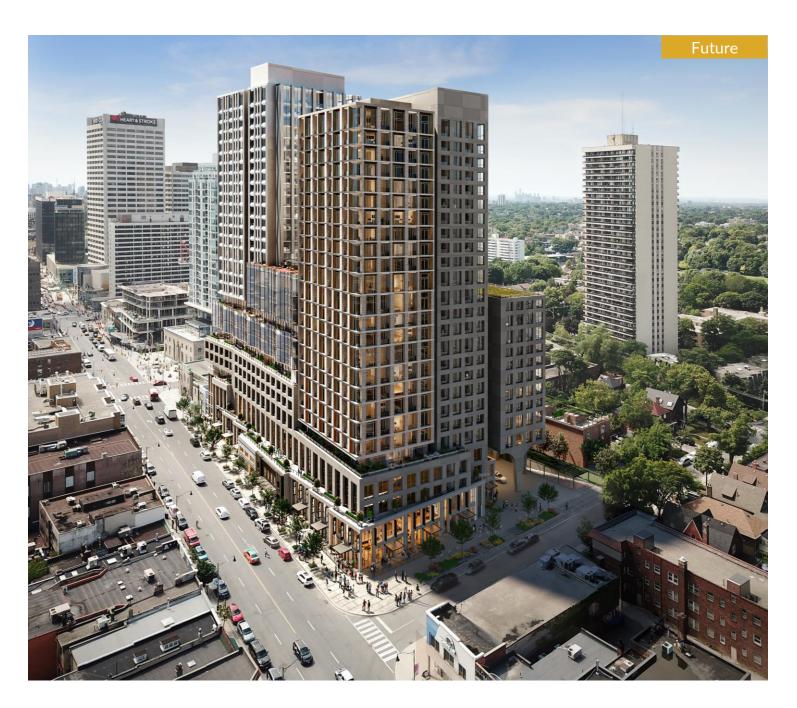


Future Mixed-Use Project

## Yonge & Roselawn

Toronto, ON

Demographics 2020 Estimates	5KM AVG
Population	489,000
Average Household Income	\$194,000



Future Mixed-Use Project

## Yonge & Roselawn

Toronto, ON

Current Retail GLA	42,000 sf
Future Residential GFA (535 Units)	445,000 sf
Future Retail GFA	65,000 sf
Total Future GFA	510,000 sf
Targeted Start	2022



# 4.1 Properties Under Construction (PUC)



#### 4.1 PUC - DEVELOPING IN SUPER URBAN NEIGHBOURHOODS

#### Properties under construction: 0.3m sf = 0.1m sf Commercial + 0.2m sf Residential



King High Line

Toronto, ON



**Leaside Village Expansion** 

Toronto, ON



**Dundas & Aukland** 

Toronto, ON



Centre Commercial Wilderton Montreal, QC

#### Super Urban Neighbourhood

### King High Line

Liberty Village, Toronto, ON

Commercial Tenants Longos

#### **Property Statistics**

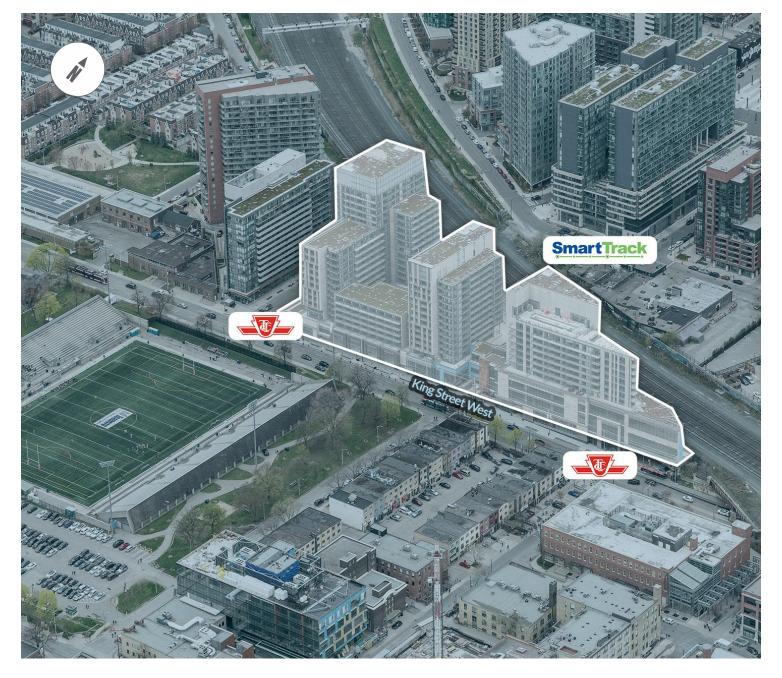
Acreage 2.8

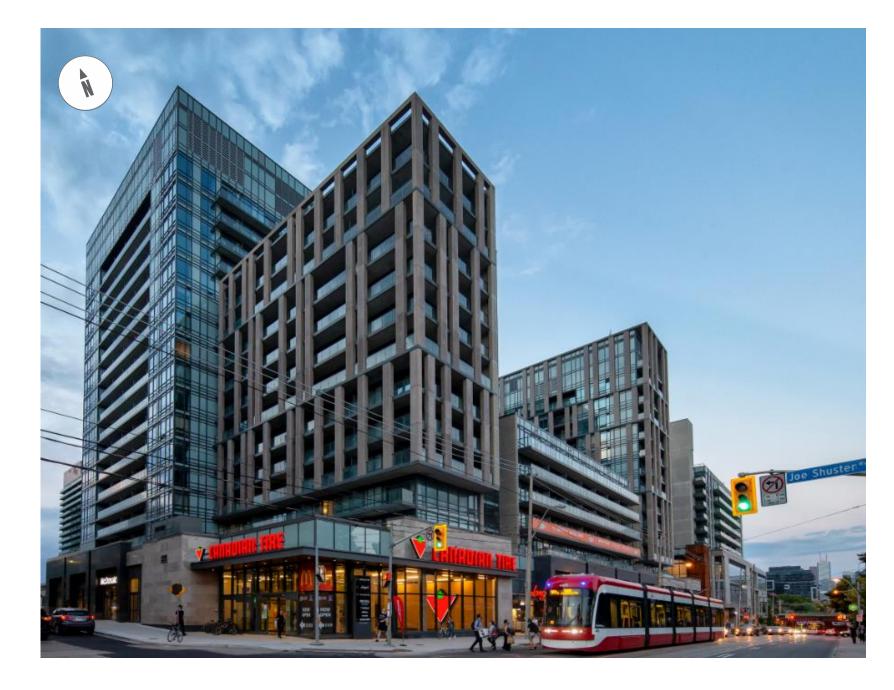
Residential Units 506

Retail GLA 157,000 sf

FCR Interest 100% Commercial 67% Residential







Super Urban Neighbourhood
King High Line
Toronto, ON

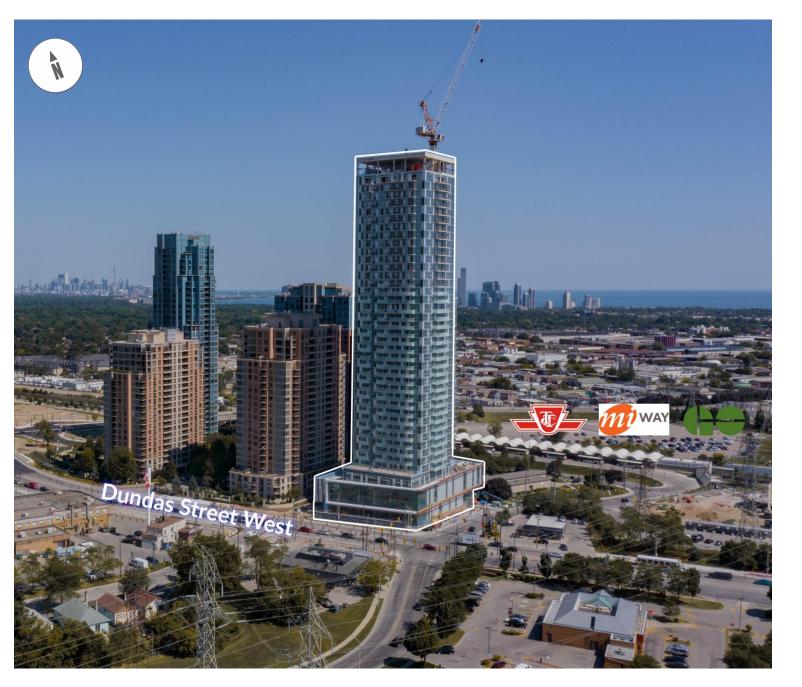
#### **Ground-Up Development**

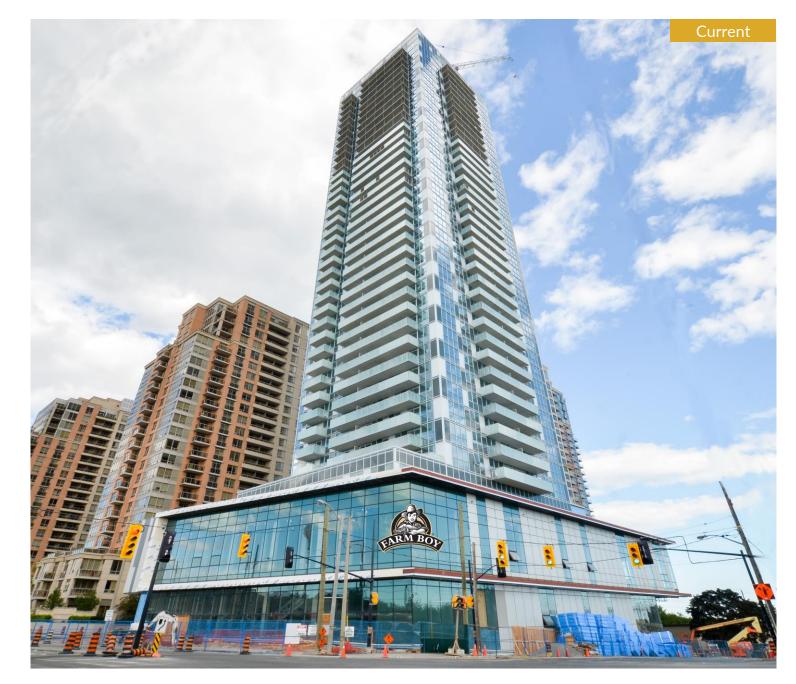
### Dundas & Aukland

Toronto, ON

**Key Tenants** 

Demographics (2020 Estimates)	5KM AVG
Population	276,000
Average Household Income	\$138,000
Gross Leasable Area (at 100%)	
Retail GLA	43,000 sf
Residential GLA	267,000 sf
Total GLA	310,000 sf
FCR Interest	71%
	A





Ground-Up Development

Dundas & Aukland

Toronto, ON

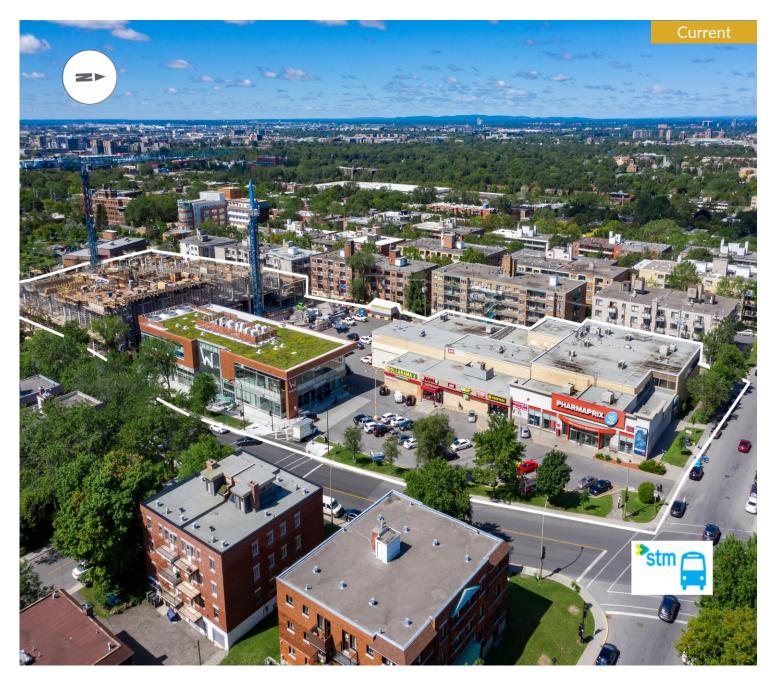
Super Urban Neighbourhood

# Centre Commercial Wilderton

Montreal, QC

Re-development Commenced

Demographics 2020 Estimates	5KM AVG	
Population	646,000	
Average Household Income	\$95,000	



#### Super Urban Neighbourhood

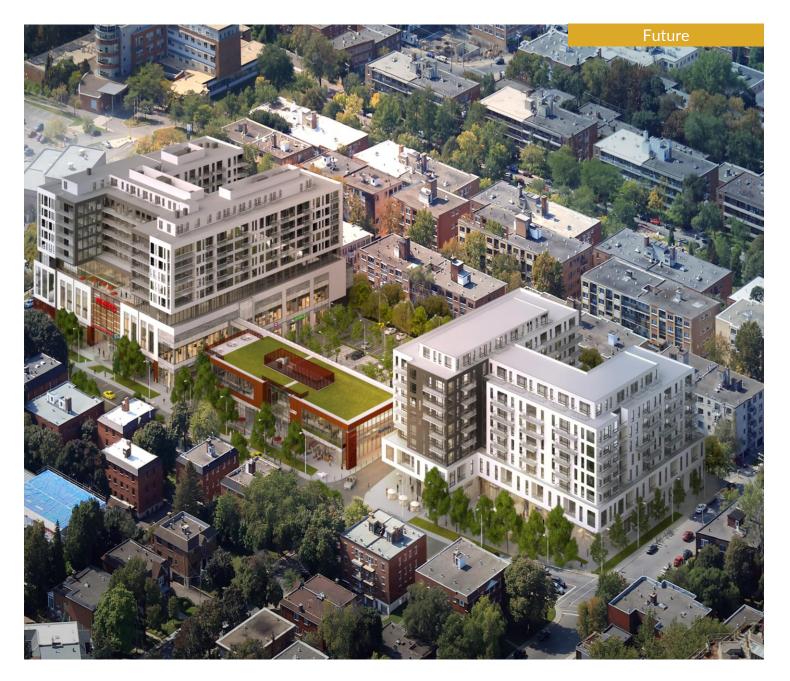
# Centre Commercial Wilderton

Montreal, QC Re-development Commenced

#### **Property Statistics**

Acreage	5 acres
Pre-redevelopment GLA	112,000 sf

Post Redevelopm	ent GLA			
Retail GLA			133	,000 sf
Residential GLA			500	,000 sf
Total GLA			633	,000 sf
Key Tenants	metro	PHARMAPRIX 👩	Tim Hortons.	RBC.





4.2 Future Developments



## 4.2 FUTURE DEVELOPMENTS - SHORT-MEDIUM TERM DEVELOPMENT READY



**Humbertown Phase 1 Residential** 

Toronto, ON



200 West Esplanade

North Vancouver, BC



Wilderton Phase 2 Residential

Montreal, QC



1071 King (Liberty Village)

Toronto, ON

## 4.2 FUTURE DEVELOPMENTS - SHORT-MEDIUM TERM DEVELOPMENT READY



138 Yorkville



Yonge & Roselawn

Toronto, ON



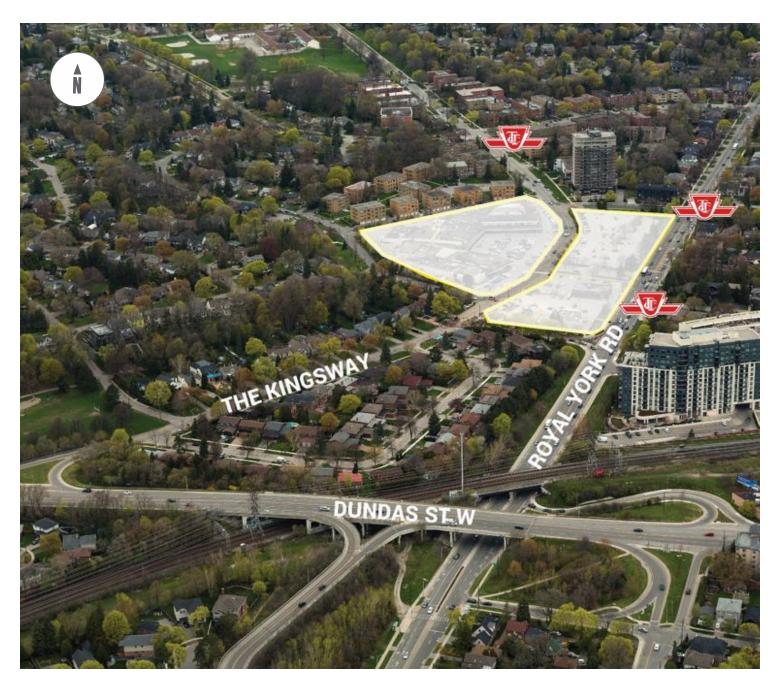
400 King Street West





**Royal Orchard** 

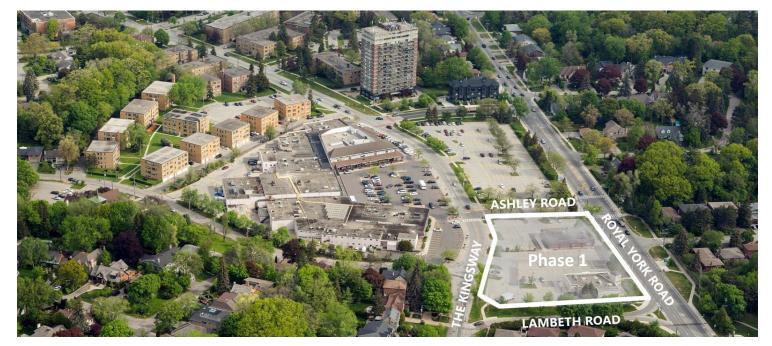
Thornhill, ON



## Humbertown Shopping Centre

Toronto, ON

Demographics (2020 Estimates)	5KM AVG
Population	352,000
Average Household Income	\$127,000
Size	9.0 acres





## **Future Development Phase 1**

## Edenbridge Kingsway

Humbertown, Toronto, ON

Size	1.8 acres (Phase 1
Gross Floor Area (at 100%)	
Retail GFA	7,000 s
Residential GFA	245,000 s
Total Future GFA	252,000 s
FCR Interest	100% Commercia 50% Residentia
Residential Partner	50%
Targeted Phase 1 Start	2021



## 200 West Esplanade

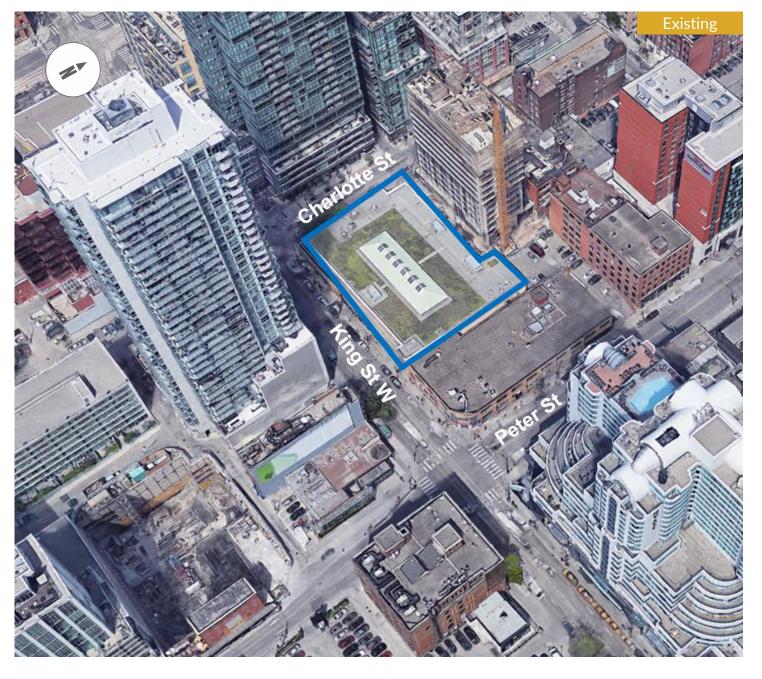
North Vancouver, BC

Demographics 2020 Estimates	5KM AVG
Population	258,000
Average Household Income	\$109,000
Gross Floor Area (at 100%)	
Residential GFA	56,000 sf
Retail GFA	9,000 sf
Total GFA	65,000 sf
FCR Interest	50%
Residential Partner	50%
Targeted Start	2021



# 1071 King Street West

Demographics 2020 Estimates	5KM AVG
Population	561,000
Average Household Income	\$117,000
Gross Floor Area (at 100%)	
Residential GFA	198,000 sf
Retail GFA	5,000 sf
Total GFA	203,000 sf
FCR Interest	67%
Targeted Start	2022



## 400 King Street West

Toronto, ON

Demographics 2020 Estimates	5KM AVG
Population	581,000
Average Household Income	\$129,000
Gross Floor Area (at 100%)	
Residential GFA	415,000 sf
Retail GFA	38,000 sf
Total GFA	453,000 sf
FCR Interest	35%
Targeted Start	2021/2022



## 400 King Street West

Toronto, ON



# Royal Orchard Thornhill, ON

Demographics 2020 Estimates	5KM AVG
Population	276,000
Average Household Income	\$124,000
Gross Floor Area (at 100%)	
Residential GFA	1,393,000 sf
Retail GFA	44,000 sf
Total GFA	1,438,000 sf
FCR Interest	50%
Residential Partner	50%
Targeted Start	2023



5.0 Environmental, Social and Governance (ESG)



## **5.0 ESG INITIATIVES**



170

Properties certified 79% of portfolio GLA (2020)

ISS >

High 2019 ESG scores<sup>(1)</sup>
Environmental: 2
Social: 1
Governance: 3

(2020)



Achieved 4-star rating Score 78 (2020), up from 46 (2014)



120

LEED-certified projects > 3.7m sf (2020)



Highest rating possible (2020)

## **5.0 ESG INITIATIVES**



Canada's Top Small & Medium Employers



Recognized as one of Greater Toronto's Top 100 Employers

(2<sup>nd</sup> consecutive year)



2020 Green Lease Leader by Institute for Market Transformation





Honouree in the Globe & Mail's "2021 Women Lead Here" list (2<sup>nd</sup> consecutive year)

## Environment

- Develop emission and energy reduction targets for 2025 and 2030, with the goal of carbon neutrality (net zero emissions) by 2050
- Target a 50% average waste diversion rate by December 31, 2023
- Install electric vehicle charging stations at all properties by December 31, 2024

## Social

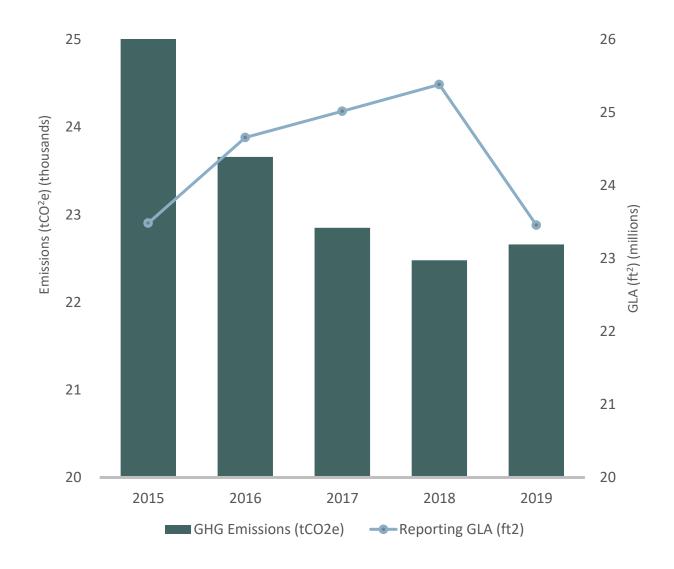
- Launch the FCR Thriving Neighbourhoods Foundation, with focus on 4 pillars: Food Insecurity/Poverty, Mental Health, Social Justice and Youth (achieved)
- Develop and implement a Retail Tenant Guide to Sustainable Operation (achieved)
- Strive to be in the Top 100 Employers ranking annually

## Governance

- Align disclosures with the Task Force on Climaterelated Financial Disclosures (TCFD) recommendations
- Participate in sustainable financing opportunities
- Assign a Board Trustee as responsible for ESG strategy oversight (achieved)
- Employ ESG Taskforce to embed ESG Roadmap in business planning, monitor progress and assign accountability

## **5.0 ESG INITIATIVES**

- 10% decrease in Greenhouse Gas (GHG) emissions in the 4 years between 2015 and 2019
- FCR targets a 9% reduction in carbon emissions by December 31, 2021, using 2018 as base year
- Complete upgrade of all parking lot and exterior lighting to energy efficient light emitting diode (LED) lamps (2016-2020)



## 5.0 ENHANCING SUPER URBAN NEIGHBOURHOODS THROUGH PUBLIC ART

## 28 Public Art Installations across our portfolio



Supporting Public Art Competitions in partnership with









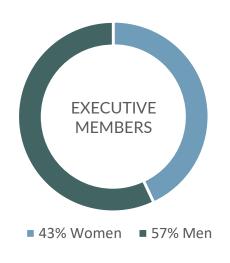


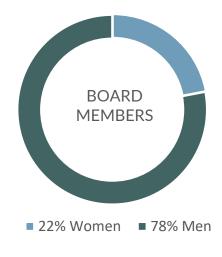
## 5.0 STRONG GENDER DIVERSITY METRICS ACROSS THE ORGANIZATION

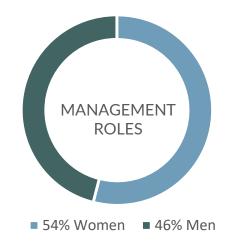


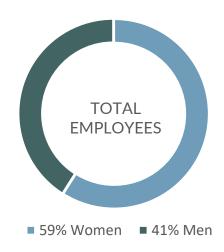
Honouree in the Globe and Mail's "2021 Women Lead Here" list (2<sup>nd</sup> consecutive year)

Over 50% of management positions are held by females









## 5.0 FCR SUPPORTS BLACKNORTH INITIATIVE

BlackNorth Initiative is a movement calling on Canadian organizations to make a commitment to end systemic racism



FCR is among 300 Canadian companies who signed the pledge and committed to:

- Implement unconscious bias and anti-racism education
- Enhance diversity and inclusion strategies
- Hire at least 5% of black students by 2025
- Build a pipeline of talent with at least 3.5% of black leaders in the more senior ranks of the company by 2025

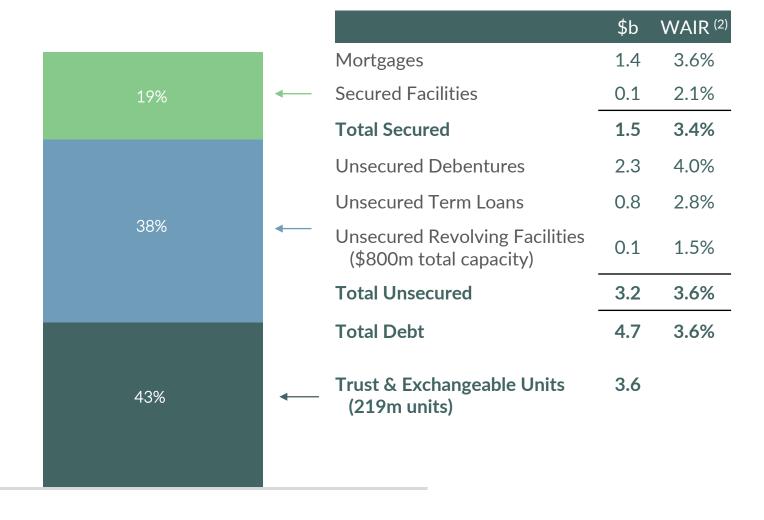


# 6.0 Financial Strength and Flexibility



## 6.0 CAPITAL STRUCTURE (1)

## **Enterprise Value \$8.3b**



55

<sup>(1)</sup> As of March 31, 2021

<sup>(2)</sup> Weighted average interest rate

## 6.0 FINANCIAL STRENGTH AND FLEXIBILITY

69% \_\_\_\_\_\_ of Q1 2021 assets

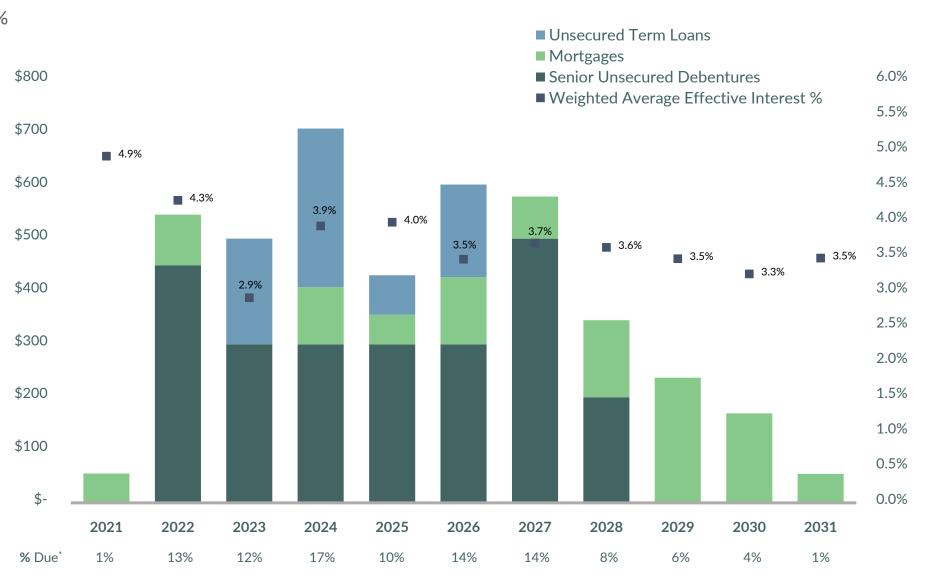
As at	Q1 2021	2020	2019	2018	2017
Unsecured revolving credit facilities (million)	\$800	\$800	\$800	\$800	\$800
Unencumbered assets (billion)	\$6.9	\$7.0	\$7.0	\$7.3	\$7.4
Unencumbered assets to unsecured debt	2.1x	2.1x	2.2x	2.5x	2.4x
Secured debt as % of total assets	15.2%	15.2%	14.6%	14.1%	12.7%
Net debt to total assets	47.3%	47.3%	46.7%	42.2%	43.8%
Net debt to EBITDA	12.2x	12.0x	10.0x	9.6x	9.8x
EBITDA interest coverage	2.1x	2.1x	2.4x	2.5x	2.5x

## 6.0 WELL-STAGGERED TERM DEBT MATURITIES (\$MILLIONS)

Weighted Average Interest Rate 3.8%

Term to Maturity 4.6 years

95% of Term Debt is Fixed Rate



As of March 31, 2021

<sup>\*</sup> Not including principal amortization

### 6.0 FFO PAYOUT RATIO: CREATING MEANINGFUL FLEXIBILITY TO ADVANCE OUR STRATEGIC OBJECTIVES

## **Enhancing Financial Strength and Flexibility through Temporary Distribution Cut**



<sup>(1)</sup> Annual retained operating cash

<sup>(2) 2021</sup> Estimate Consensus FFO per unit and implied total FFO

<sup>(3)</sup> Reduced annualized distribution per unit (to \$0.43) from \$0.86 effective January 2021 distribution paid to unitholders in February 2021



# Appendix I - COVID-19 Update



## **APPENDIX I – GOVERNMENT SUPPORT PROGRAMS AND COVID-19 UPDATE**

## Canada Emergency Commercial Rental Assistance ("CECRA") Program

- Covered the months of April through September 2020
- Property owner abated 75% of the qualifying tenant's gross rent; government extended forgivable loan to the property owner for 50% of the gross rent; and tenant paid remaining 25% of gross rent

## Canada Emergency Rent Subsidy ("CERS")

- Commenced on September 27, 2020 in order to extend rent support by delivering direct, targeted and
  accessible rent support to qualifying tenants that have suffered a revenue drop. No requirement of
  landlords to abate rent, as was the case with CECRA
- Program subsidizes up to 65% of eligible expenses (including rent, property insurance and property taxes)
  and provides an additional 25% top-up for tenants temporarily shut down to a maximum of \$75,000 per
  location and an overall maximum of \$300,000 for all locations per 4-week claim period
- Program extended for an additional 16 weeks to September 25, 2021, but effective July 3, 2021:
  - Only applicants with a minimum revenue decline of 10% can participate
  - Subsidy rate declines in each of the subsequent 4-week reporting periods (60%, 40% and 20%, respectively)

## **APPENDIX I - SAFETY MEASURES AT FCR PROPERTIES**



Provincial Restrictions + Guidelines: as directed by the Chief Medical Officer & Public Health Officials



**Hygiene:** hand sanitizer in common areas, enhanced cleaning/disinfection of high frequency touchpoints, public awareness signage



Physical Distancing: encouraging distancing of 2 metres with signs & floor decals, use of alternate sinks & stalls in washrooms, queuing lines for accessing retailers



Quick Pick-Up: designated parking areas for contactless curbside pickup and in-mall customer pick-up areas



Building Operations: dedicated access points as IN or OUT only, elevator & escalator passenger limits, promoting staircase use, directing flow of movement with floor decals



PPE: by-law enforcement of mandatory mask coverings in indoor common areas & retail businesses, PPE dedicated waste disposal receptacles near entrance points

### **APPENDIX I - CANADIAN RETAIL SALES**

Following March's gains, retail spending recovered to above pre-crisis levels in 9 of the 11

retail sub-sectors

 Canada's retail sales rose for an eleventh month in a row in March 2021

- March 2021 retail sales exceeded February 2020 sales for most retail categories, including those in which First Capital's tenants operate:
  - Food/beverage 10.0%
  - Health/personal care 6.8%
- First Capital has minimal exposure to retail categories that continue to suffer from the pandemic, namely gasoline (-8.4%) and clothing (-9.4%)

Variation in Retail Sales (March 2021 vs February 2020)		
Building material	53.9%	
Electronics/appliance	31.9%	
Miscellaneous	29.7%	
Furniture/home furnishing	19.7%	
Sporting goods/hobby	17.7%	
General merchandise	16.4%	
Food/beverages	10.0%	
Health/personal care	6.8%	
Motor Vehicles and parts	4.3%	
Gasoline stations	-8.4%	
Clothing	-9.4%	
TOTAL	10.2%	

Source: Statistics Canada (seasonally adjusted)

## Appendix II – Profiling Super Urban Neighbourhoods

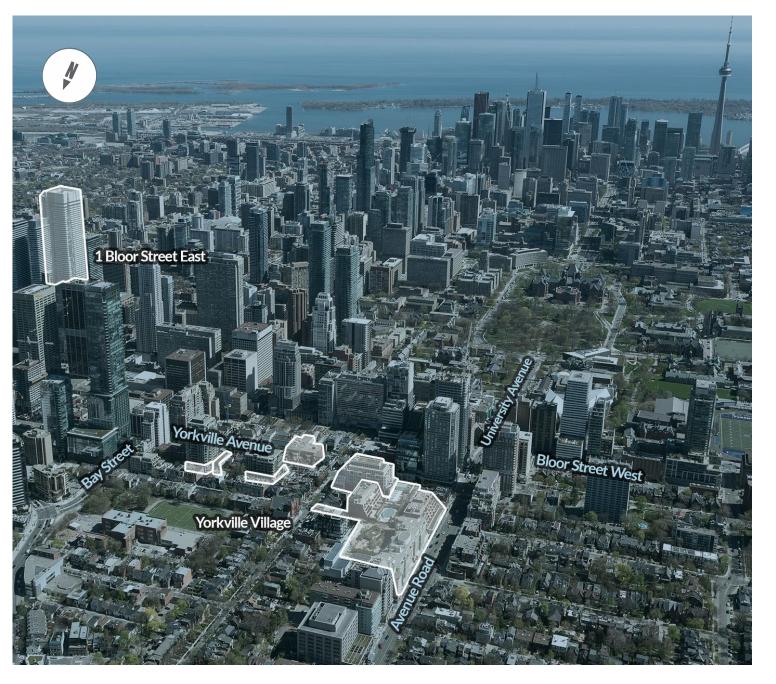


## Super Urban Neighbourhood

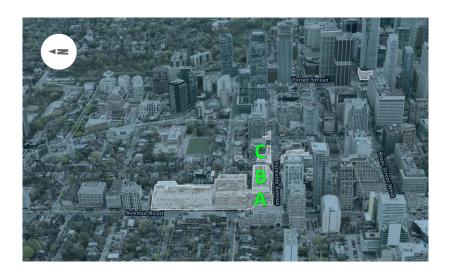
## Bloor-Yorkville

Toronto, ON

Demographics 2020 Estimates	5KM AVG
Population	766,000
Average Household Income	\$138,000
Gross Leasable Area	
Yorkville Village	315,000 sf
One Bloor East	85,000 sf
Hazelton Hotel	49,000 sf
Total Bloor/Yorkville	449,000 sf
Future Density	117,000 sf
Key Tenants whôle rooms Rexal	NORDSTROM Chick-fil;&



## APPENDIX II - SUPER URBAN NEIGHBOURHOOD - BLOOR-YORKVILLE



**Bloor-Yorkville** 



B Yorkville Village Mall



138 Yorkville Avenue



C Hazelton Hotel

## APPENDIX II - YORKVILLE VILLAGE ACHIEVES #1 DESTINATION STATUS FOR NEW RETAIL

Despite the pandemic, 13 international retailers entered the Canadian market in 2020 23% chose Yorkville Village for their first location, including:

ba&sh

Contemporary women's fashion brand (FRANCE)



Lab-grown, sustainable diamonds and engagement rings (USA)



High performance electric car brand (SWEDEN)

**Trend Continues In 2021** 



Multi-brand luxury retailer (USA)

### **Super Urban Neighbourhood**

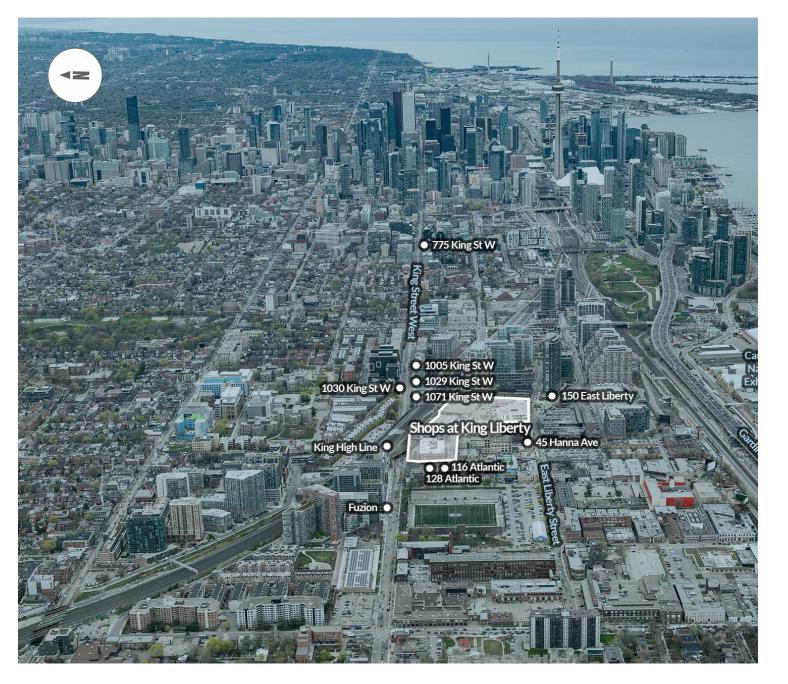
## Liberty Village

Toronto, ON

Property Statistics 2020 Estimates	5KM AVG
Population	565,000
Average Household Income	\$118,000
Gross Leasable Area	
Retail GLA	396,000 sf
Residential GLA	328,000 sf
Office GLA	103,000 sf
Total GLA	827,000 sf
Acreage	14.1
Future Density	755,000 sf







Super Urban Neighbourhood
Liberty Village
Toronto, ON



Super Urban Neighbourhood

Liberty Village

Burger Drops successfully opens during COVID

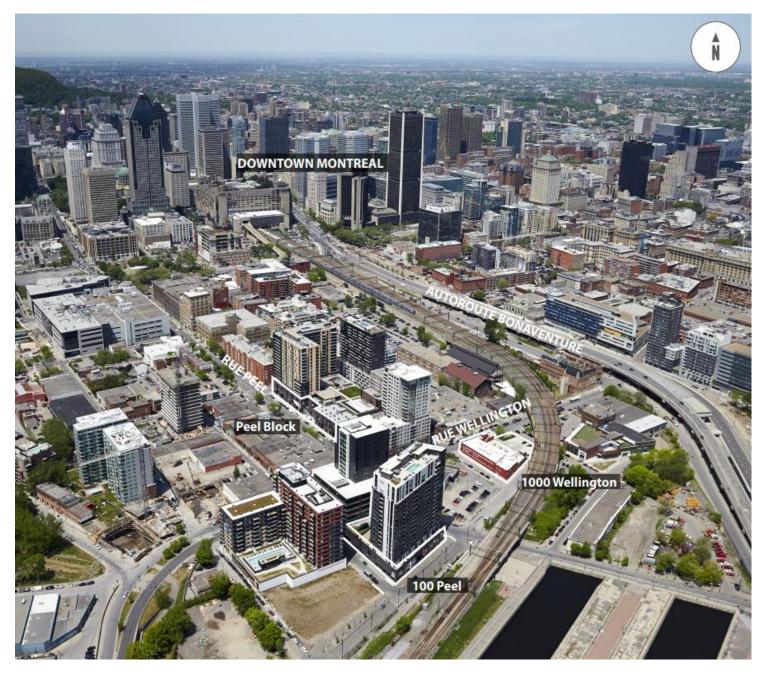
September 2020 Opening

### Super Urban Neighbourhood

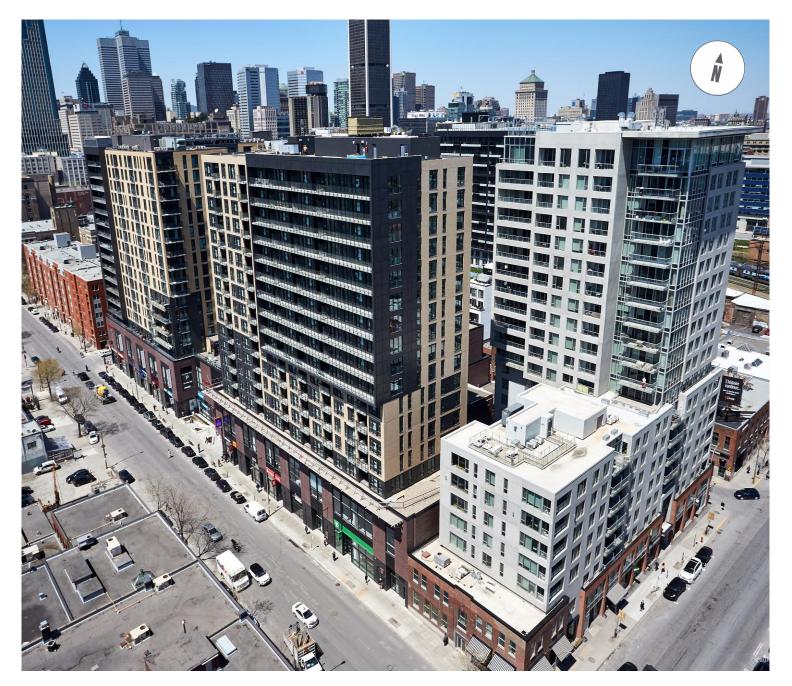
## Griffintown

Montreal, QC

Demographics 2020 Estimates	5KM AVG
Population	423,000
Average Household Income	\$101,000
Retail GLA	254,000 sf
Acreage	3.2
Key Tenants    Metro Pharmaprix   # Bru   Dollarama   Dollarama	winners SAO







Calgary's Premier Super Urban Neighbourhood

## Mount Royal Village Calgary, AB

Demographics 2020 Estimates	5KM AVG
Population	235,000
Average Household Income	\$148,000
Gross Leasable Area	380,000 sf
Acreage	4.1

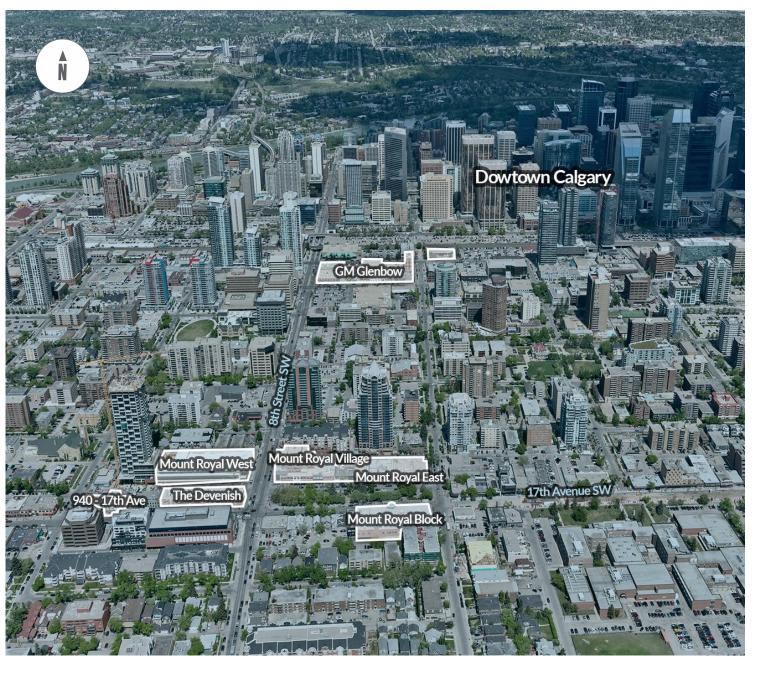
**Key Tenants** 











Calgary's Premier Super Urban Neighbourhood

## Mount Royal Village

Calgary, AB Redevelopment Phase Completed

Gross Leasable Area

118,000 sf





Calgary's Premier Super Urban Neighbourhood

## Mount Royal Village

Calgary, AB
Development Phase Completed

Gross Leasable Area

98,000 sf

**Key Tenants** 









### Super Urban Neighbourhood

## The Brewery District

Edmonton, AB

Demographics 2020 Estimates	5KM AVG
Population	216,000
Average Household Income	\$95,000

#### Gross Leasable Area (at 100%)

Retail GLA	238,000 sf
Office GLA	37,000 sf
Total GLA	275,000 sf
FCR Interest	50%















GoodLife FITNESS

Super Urban Neighbourhood

## The Brewery District

Edmonton, AB

## Super Urban Neighbourhood

## False Creek Village

Vancouver, BC

5KM AVG
429,000
\$108,000
63,000 sf

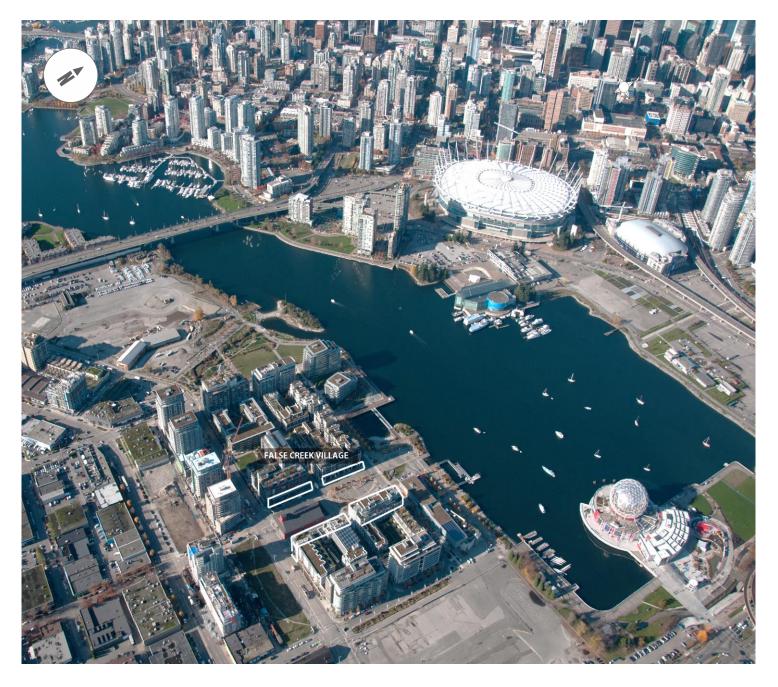
Key Tenants











FEATURE FARE

Super Urban Neighbourhood

## False Creek Village

Vancouver, BC





**Adam Paul** 

President & CEO

**Neil Downey** 

Executive VP, Enterprise Strategies & CFO

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