



# Q3 2022 Investor Presentation

#### FORWARD-LOOKING STATEMENTS AND NON-IFRS FINANCIAL MEASURES

This material may contain forward-looking statements, including those identified by the expressions "anticipate", "believe", "plan", "estimate", "expect", "intend" and similar expressions to the extent they relate to First Capital REIT ("First Capital") or its management. The forward-looking statements are not historical facts but reflect First Capital's current beliefs and are based on information currently available to management. Certain material factors and assumptions were applied in providing these forward-looking statements, many of which are beyond our control.

Management believes that the forward-looking statements are based upon reasonable assumptions; however, management can give no assurance that actual results will be consistent with those expressed or implied in these forward-looking statements. These forward-looking statements are subject to a number of risks and uncertainties that could cause actual results or events to differ materially from those expressed or implied in these forward-looking statements. Additional information about the risks and uncertainties that could cause actual results to differ materially, and the material factors or assumptions that were applied in providing these forward-looking statements, are contained in our various securities filings, including our Management's Discussion and Analysis for the three and nine month ended September 30, 2022 (the "MD&A") and our current Annual Information Form, all of which are available on SEDAR at <a href="https://www.sedar.com">www.sedar.com</a> and on our website at www.fcr.ca.

You should not place undue reliance on any such forward-looking statements. Further, a forward-looking statement speaks only as of the date on which such statement is made. These forward-looking statements are made as of November 2, 2022. Except as required by securities law, First Capital undertakes no obligation to publicly update or revise any such statements whether to reflect new information, the occurrence of future events or circumstances, or otherwise. Additionally, past performance, including the key operating metrics described in this presentation, is not indicative of future results given the risks and uncertainties described in detail in our MD&A, including with respect to the global pandemic.

This material references certain non-IFRS financial measures, including but not limited to FFO, FFO per unit, NOI and NAV. These non-IFRS measures are further defined and discussed in the MD&A, which should be read in conjunction with this material and the conference call. Since these non-IFRS measures do not have standardized meanings prescribed by IFRS, they may not be comparable to similar measures reported by other issuers. First Capital uses and presents the above non-IFRS measures as management believes they are commonly accepted and meaningful financial measures of operating performance.

Reconciliations of certain non-IFRS measures to their nearest IFRS measures are included in the MD&As. These non-IFRS measures should not be construed as alternatives to net income or cash flow from operating activities determined in accordance with IFRS as measures of First Capital's operating performance.

All figures in this presentation are as of September 30, 2022 unless otherwise noted.

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# 1.0 COMPANY SNAPSHOT (TSX: FCR.UN)

First Capital owns, operates and develops grocery-anchored, open-air centres in neighbourhoods with the strongest demographics in Canada.

145
neighbourhoods

\$7.7b enterprise value

Major market focus





22.2m sf

of gross leasable area (19.3m sf at FCR share)

23.8m sf

of future incremental density





Highlights - Recent Financial and Operating Results



# 2.0 HIGHLIGHTS - Q3 2022

Announced reinstatement and doubling of distribution to unitholders to \$0.072 monthly (from \$0.036), \$0.86 annually (from \$0.43) on September 15, 2022

Announced the Enhanced Capital Allocation and Portfolio Optimization Plan on September 22, 2022

Q3 2022 FFO per unit<sup>(1)</sup> was \$0.31, +15.4% YoY

### Q3 2022 SP NOI growth of 5.3%

Primarily due to lower bad debt expense, rent escalations, and higher variable revenues

# **Leasing and Occupancy**

- **Strong leasing activity:** 114k sf of new leasing plus 556k sf of renewals at average net rental rate increase of 10.4%
- \$22.80 net rent psf +2.5% (+\$0.56) YoY: Primarily due to renewal lifts, rent steps and openings at higher rents than closures
- Occupancy of 95.7%: stable relative to Q2 2022 (95.6%), and Q3 2021 (95.9%)

# 2.0 HIGHLIGHTS - Q3 2022 BALANCE SHEET, LIQUIDITY AND ASSET QUALITY

### Maintaining a Strong Balance Sheet and Liquidity Position

- \$859m of cash and undrawn credit facilities, as at September 30, 2022
- Unencumbered properties with an IFRS value of ~\$6.8b (70% of total assets)
- Q3 2022 AFFO payout ratio (excluding OGLE) of 57%

### **Enhancing Asset Quality**

- Asset quality has never been higher due to extensive disposition program, ongoing urban investments, and new leasing activity
- Invested \$73m in Q3 2022 primarily in development, redevelopment and strategic acquisitions
- 5km population is 300,000. Leader amongst North American peers
  - o 5km household income +22% from 2016 to \$129k. Leader amongst Canadian peers
  - O Average base rent +18% from 2016 to \$22.80 psf. Leader amongst Canadian peers









3.0

Thriving Urban Neighbourhoods

#### 3.0 NEIGHBOURHOOD INVESTMENT STRATEGY

Through the expertise and collaboration of our team, we create thriving properties which generate value for businesses, investors and our neighbourhoods. Thriving properties...Thriving neighbourhoods.

- Invest in high-quality, grocery anchored and mixed-use properties to build positions of scale in targeted super urban and top tier suburban neighbourhoods
  - Fully integrate retail with other uses, to create thriving urban neighbourhoods
  - Optimize the portfolio through active asset management and leasing
  - Surface substantial unrecognized value in our density pipeline through the zoning, entitlement and development process
- Actively re-allocate our capital through the monetization of a portion of our growing pipeline of density
  entitlements and certain other assets where value-creation objectives have been achieved, with the redeployment of this capital into more impactful initiatives
- Manage our balance sheet to maintain financial strength and flexibility and a competitive cost of capital

#### 3.0 ENHANCED CAPITAL ALLOCATION & PORTFOLIO OPTIMIZATION PLAN

- Near the end of the third quarter, the Trust announced its Enhanced Capital Allocation and Portfolio
  Optimization Plan, which aims to monetize more than \$1 billion of typically low-and-no-yielding, and
  sought-after assets over a two-year period where value enhancing goals have been achieved
- The Plan aims to capitalize on the success of many years of value creation efforts that have yielded a pipeline of specific assets that are now prime for monetization
- The objective of the Plan is to reorient the REIT's portfolio by increasing exposure to short-to-medium-term net operating income and FFO growth, while at the same time maintaining a prudent yet meaningful pipeline of development assets that provide significant future optionality to the REIT and reducing debt
- Link below to the Enhanced Capital Allocation & Portfolio Optimization Plan presentation:

Enhanced Capital Allocation & Portfolio Optimization Plan Presentation

#### 3.0 THRIVING NEIGHBOURHOODS

Proximity to transit, "Walk Score", and most importantly population density are key criteria by which we evaluate the potential of our neighbourhoods. We have significantly improved these metrics over time through our investment and disposition activity and we intend to maintain our industry leadership position.

>99%
Public Transit

Of portfolio within 5-minute walk of public transit

71
Walk Score

Average walk score for our portfolio = 'Very Walkable' 2nd highest category of 5

300k

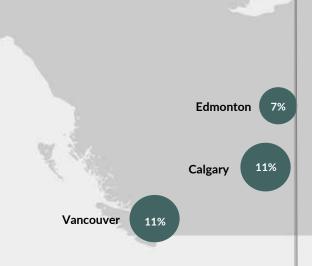
Average population density within a 5-km radius of each of our properties

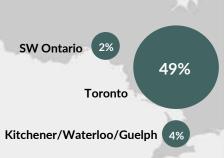
# 3.0 THRIVING NEIGHBOURHOODS - FAIR VALUES ACROSS CANADA'S MAJOR CITIES

Western Canada	Vancouver, Calgary, Edmonton		
Neighbourhoods	40		
GLA	6.2m		
Fair Value %	30%		

Central Canada	Toronto		
Neighbourhoods	65		
GLA	8.5m		
Fair Value %	55%		

Montreal, Ottawa	Eastern Canada	
40	Neighbourhoods	
4.6m	GLA	
15%	Fair Value %	







# 3.0 TAKING A HIGH QUALITY PORTFOLIO ON TO NEW HEIGHTS

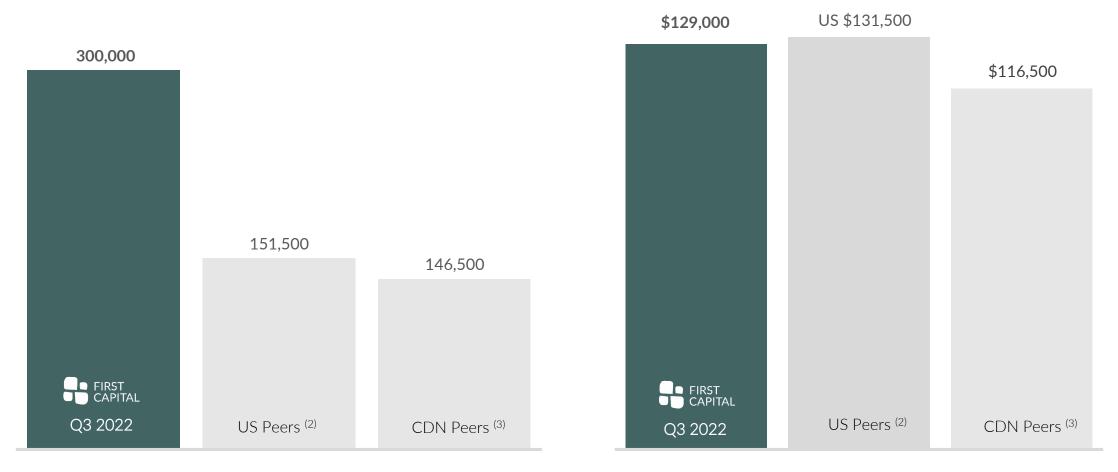
# \$2.7b of investment activity in 2019 to YTD 2022

	2019 - YTD 2022 \$ Amount	5km Average Population	5km Average Household Income
Acquisitions	\$552m	532,000	\$144,000
Development Spend	\$490m	422,000	\$128,000
Investment Total	\$1,042m	480,000	\$136,000
Dispositions	\$1,635m <sup>(1)</sup>	152,000	\$113,000

<sup>(1)</sup> Including the monetization of FCR's former partner's 50% interest in 2150 Lake Shore Boulevard W, Etobicoke for a net price of \$100m (sale price, net of option exercise price)

#### 3.0 THRIVING NEIGHBOURHOODS - NORTH AMERICAN LEADER IN POPULATION DENSITY

# FCR Portfolio Demographic Metrics versus Peer Group: Q3 2022 (1)



5 km Population

5 km Average Household Income

As of September 30, 2022

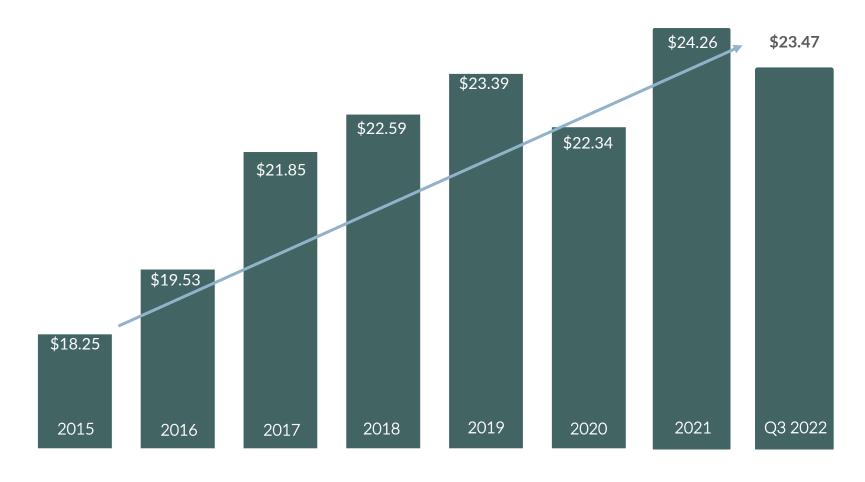
<sup>(1)</sup> Source: Sitewise, Environics Analytics (2021 estimates)

<sup>(2)</sup> US Peers include: Federal Realty and Regency Centers - Source: Company Reports

<sup>(3)</sup> Canadian Peers include: Riocan, SmartCentres, Choice Properties (Retail only)

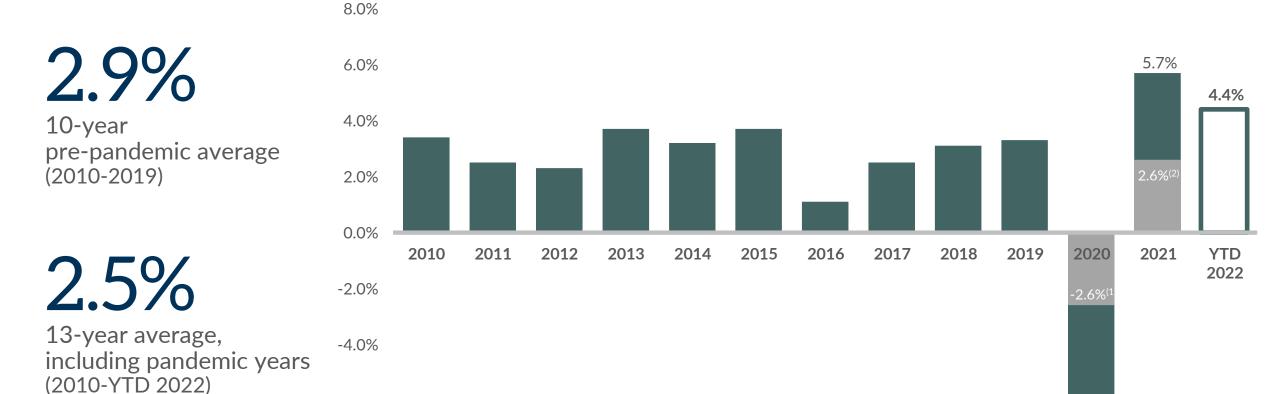
# 3.0 STRONG HISTORICAL GROWTH IN NAV PER UNIT

+3.8%
CAGR 2016 - Q3 2022



# 3.0 SOLID LONG TERM PERFORMANCE; RESILIENCY IN THE FACE OF SIGNIFICANT ADVERSITY

# Same Property NOI Growth



-6.0%

-8.0%

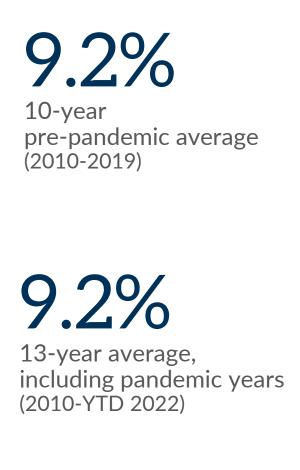
-7.1%

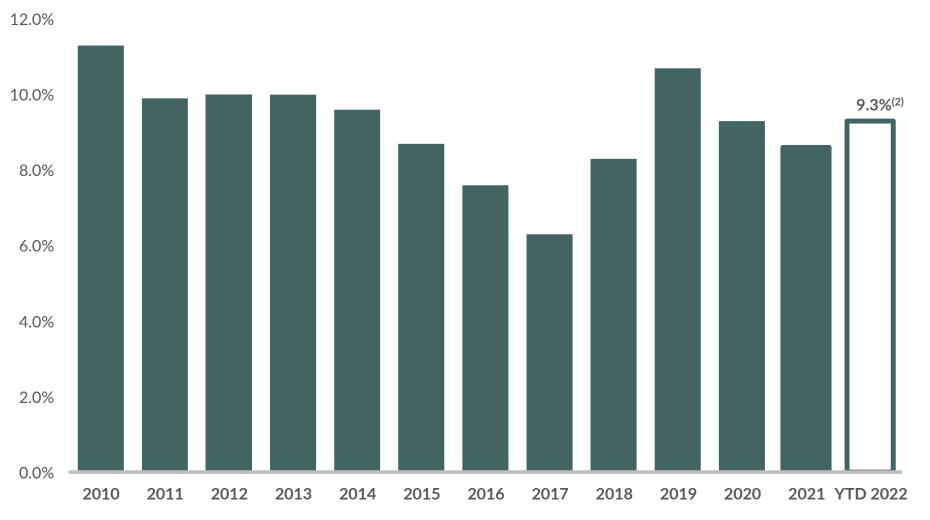
<sup>(1)</sup> Ex-COVID Same Property NOI growth of (2.6%) adjusts for bad debt expense increase and wage subsidy.

<sup>(2)</sup> Ex-COVID Same Property NOI growth of 2.6% adjusts for bad debt expense decrease and wage subsidy decrease.

#### 3.0 CONSISTENTLY HIGH PERFORMANCE IN RENEWAL LEASING SPREADS

#### Lease Renewal Rate Increases (1)





<sup>(1)</sup> Represents increase on total portfolio basis. Includes all renewals including contractual fixed rate renewals.

<sup>(2)</sup> The Trust achieved a 10.9% lease renewal rate increase YTD 2022 when comparing the net rental rate in the last year of the expiring term to the average (vs first year) net rental rate over the renewal term

# 3.0 TOP 20 RETAIL TENANTS

# Contribute 45% of annualized minimum rent (AMR)

Rank #	Tenant	AMR	Investment Grade	Rank #	Tenant	AMR	Investment Grade
1.	<b>L</b> oblaws	10.4%	<b>✓</b>	11.	LOWE'S	1.4%	<b>✓</b>
2.	Sobeys 💠	5.5%	<b>✓</b>	12.	CIBC	1.4%	<b>✓</b>
3.	metro	3.3%	<b>✓</b>	13.	LCBO	1.4%	<b>✓</b>
4.	Tri mana	2.6%	<b>✓</b>	14.	MSKESSON	1.3%	<b>✓</b>
5.	Walmart > <	2.3%	<b>✓</b>	15.	WINNERS*	1.3%	<b>✓</b>
6.	TD	2.0%	<b>✓</b>	16.	Longor	1.1%	-
7.	saveonfoods	1.9%	-	17.	1°63 vestras conf international	1.1%	-
8.	DOLLARAMA	1.8%	<b>✓</b>	18.	•	1.1%	<b>y</b>
9.	RBC	1.7%	<b>✓</b>	19.	вмо 🖴	1.0%	<b>✓</b>
10.	GoodLife FITNESS.	1.7%	-	20.	LONDON DRUGS	0.9%	-

# 3.0 STRATEGIC AND DIVERSIFIED RETAIL TENANT MIX

	% of Rent	# of locations						
Grocery Stores	17.3	124	Loblaws	Sobeys 🍨	metro	saveonfoo	WHOLE	Longor
Medical, Professional & Personal Services	15.7	1,301	Alberta Health Services	<del>Joo</del> se Too	Ups	Allstate. You're in good hands.	HSR BLOCK	Blas Accounts
QSR, Chains and Cafes	13.4	911	M.	To Kerce	PERO PERO	RECIPE	Tim Hortons	
Other Necessity-Based Retailers	12.0	378	CHIPCONT	HIGH	☐ Staple	es.	Mountain Equipment P	ETŚMART
Pharmacies	9.2	118	SHOPPERS DRUG MART	Rexall	LONDON DRUGS	Æ JeanCoutu	MSKESSON	# Brunet
Other Tenants	8.7	466	!ndigo	west elm	SleepCountry	NORDSTROM	SPERMIN CHANEL	BALENCIAGA
Banks & Credit Unions	8.1	184	D	CIBC	вмо 🖴		Desjardins	NATIONAL BANK
Value-Based Retailers	5.7	82	Walmart	, Do	LLARAMA (1)	WINNERS'	Bul	kBarn*
Fitness Facilities	3.7	76	GoodLife FITNESS.	Planet.	AIFITNESS	Orangetheory	* PHYTIME	WORLD
Liquor Stores	3.1	88	LCB0	BEER	IC LIQUORSTORE	<b>■</b> SAQ	ALCANNA.	WESTERN CELLARS
Other Restaurants	1.5	65	NODO	hul good food	O RESTAURANT I. good people good times.	Loondocks	Grandour Palace	WINDFIELDS
Daycare & Learning Centres	1.6	104	KUMON MAYS, READINGS, BUCCKERS.	prightpa	th <b>OXFORD</b>	Holds & Compass	Willowbrae*	ROTHEWOOD







### 4.0 SIGNIFICANT FUTURE DENSITY PIPELINE

### Total development inventory of 23.8m sf

Included IFRS values are:

Future incremental density

7.2m sf; value of \$531m



1071 King St West

Toronto, ON



Yonge & Roselawn

Toronto, ON

Properties under construction

268k sf; value of \$76m

Residential inventory

364k sf; value of \$157m



2150 Lake Shore Blvd W

Toronto, ON

#### 4.0 FUTURE INCREMENTAL DENSITY - ENTITLEMENTS PROGRAM

- FCR submitted entitlement applications for 15.3m sf or 64% of its incremental density pipeline
- FCR expects to recognize increased IFRS values as previously submitted and future submissions are approved
- 8.2m sq ft zoned to date; expecting up to 10m sf of additional density approvals over the 2023 to 2025 time horizon

Entitlement Applications (millions of sf)	Residential	Commercial	Total	Incremental	Zoned
Pre-2019	3.0	0.7	3.7	3.5	3.2
2019	8.1	1.0	9.1	8.5	4.9
2020	2.5	0.3	2.8	2.7	0.1
2021	1.5	- "	1.5	1.4	-
2022	0.2	-	0.2	0.2	-
Total Entitlement Applications	15.3	2.0	17.3	16.3	8.2
Dispositions (1)	-	-	-	(1.0)	(1.0)
Total Entitlement Applications - net	15.3	2.0	17.3	15.3	7.2





4.1 Active Developments

### 4.1 ACTIVE DEVELOPMENTS - DEVELOPING IN THRIVING NEIGHBOURHOODS

### Active Developments = 632k sf



Stanley Park Mall (GLA 61k sf)
Newly constructed Canadian Tire store

Kitchener, ON



**200 West Esplanade (GLA 29k sf** <sup>(1)</sup>) North Vancouver, BC 75 purpose built rental suites & ancillary retail



**Cedarbrae Mall (GLA 137k sf)** Toronto, ON 137,000 sf former Walmart redevelopment

### 4.1 ACTIVE DEVELOPMENTS - DEVELOPING IN THRIVING NEIGHBOURHOODS



Edenbridge Kingsway (GLA 126k sf <sup>(1)</sup>) 210 luxury condominiums & ancillary retail

Toronto, ON



**400 King Street West (GLA 164k sf** <sup>(1)</sup>**)** Toronto, ON 612 luxury condominiums & ancillary retail



**138 Yorkville (GLA 115k sf** <sup>(1)</sup>**)** Toronto, ON 65 ultra-luxury condominiums & street front luxury retail







# 4.2 NEAR, MEDIUM & LONG TERM DEVELOPMENTS



**1071 King - Liberty Village (GFA 196k sf)** Purpose-built rental

Toronto, ON



Yonge & Roselawn (GFA 513k sf)
Purpose-built rental & ancillary retail





**2150 Lake Shore Blvd W (GFA 7.5m sf)** Toronto, ON Master-planned, mixed-use high density neighbourhood



5.0

Environmental, Social and Governance (ESG)





2022 Green Lease Leader by Institute for Markey Transformation



High 2022 ESG scores <sup>(1)</sup> Environmental: 2 Social: 2 Governance: 2 (2021)



Achieved GRESB 4-star rating Score 82 (2022), up from 77 (2019)





Winner in the Canada's Greenest Employers Competition



Honouree in the Globe & Mail's "2021 Women Lead Here" list (2<sup>nd</sup> consecutive year)



First Canadian REIT to be a signatory in support of the Task Force on Climate-Related Financial Disclosure



Canada's Top Small & Medium Employers



Recognized as one of Greater Toronto's Top 100 Employers

(3<sup>rd</sup> consecutive year)



170 Properties certified 17.8m sf (2021)



7.1m sf

Achieved WELL Health-Safety Rating (35 properties)



Received 2 "The
Outstanding Building of
the Year" Award and
Certificate of Excellence at
3 of our properties.



126
LEED-certified projects
> 4.4m sf (2021)

# 5.0 ESG ROADMAP (2020-2024)

# Environment

- Satisfied 2030 science-based GHG reduction target, with goal of net-zero emissions by 2050, or sooner
- Targeting a 50% average waste diversion rate by December 31, 2023
- Install electric vehicle charging stations at all properties by December 31, 2024 (250 complete)

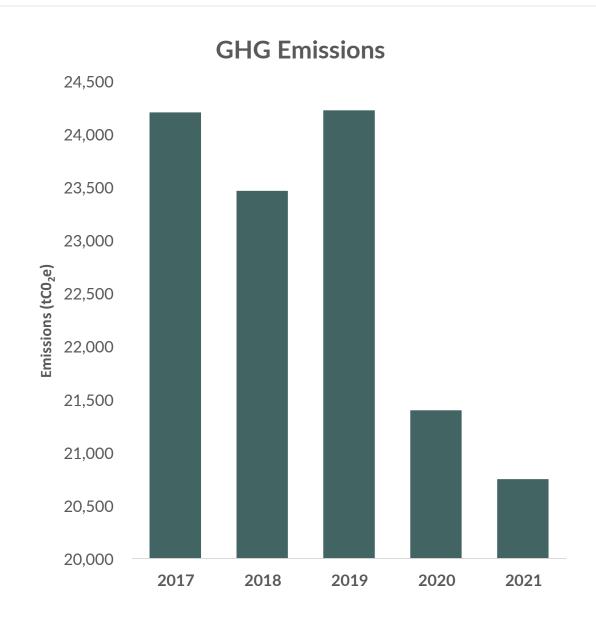
# Social

- Launched the FCR Thriving Neighbourhoods Foundation, with focus on 4 pillars: Food Insecurity/Poverty, Mental Health, Social Justice and Youth (achieved)
- Develop and implement a Retail Tenant Guide to Sustainable Operation (achieved)
- Strive to be in the Top 100 Toronto employers ranking annually

# Governance

- Aligned disclosures with the Task Force on Climaterelated Financial Disclosures (TCFD) recommendations (achieved)
- Participate in sustainable financing opportunities (achieved)
- Assign a Board Trustee as responsible for ESG strategy oversight (achieved)
- Employ ESG Taskforce to embed ESG Roadmap in business planning, monitor progress and assign accountability (achieved)

- Achieved 14% decrease in Greenhouse Gas (GHG) emissions (2017 – 2021)
- Achieved 7% decrease in 2020 energy consumption over 5 years (2017-2021)
- Released our first Report on the Taskforce for Climate-Related Financial Disclosures (TCFD)
- Incorporated sustainability-linked feature into our \$450m unsecured operating facility
- Launched the FCR Equity, Diversity & Inclusion (ED&I)
   Council and developed a three-year 2021-2023 ED&I
   Action Plan
- \$338,000 Raised through FCR Thriving Neighbourhoods Foundation Fall fundraiser in support of Second Harvest
- Installed 250 electric vehicle stations across 76 properties



# 5.0 ENHANCING THRIVING NEIGHBOURHOODS THROUGH PUBLIC ART

# 31 Public Art Installations commissioned across our portfolio









Supporting Public Art partnerships with





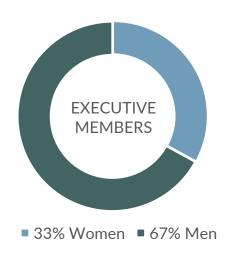


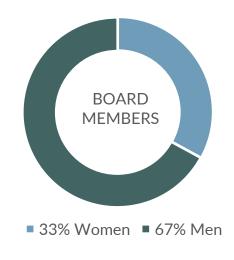
### 5.0 STRONG GENDER DIVERSITY METRICS ACROSS THE ORGANIZATION



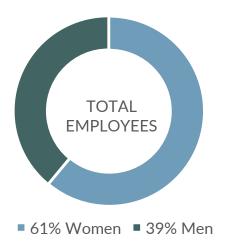
Honouree in the Globe and Mail's "2021 Women Lead Here" list (2<sup>nd</sup> consecutive year)

Over 50% of management positions are held by females









# 5.0 FCR EQUITY, DIVERSITY & INCLUSION (ED&I)

First Capital is committed to sustaining an equitable, diverse, and inclusive culture of belonging, where all employees have an equal opportunity to thrive, love what they do and grow their careers.

First Capital continues to evolve and build an action framework to support a more diverse and inclusive workplace, believing that it is an essential and foundational core value that enables greater collaboration, innovation, and connection to each other for a more sustainable workplace and culture.

#### ED&I Initiatives include but not limited to:

- Created an active and impactful employee-led ED&I council
- Established a vision and mandate to frame our progression
- Partnered with Pride at Work, Canadian Centre for Diversity & Inclusion, and Matrix 360 on how to advocate and build a pipeline of diverse talent
- We launched the, "Everyone is Welcome Campaign" in our offices, at our properties, and in our neighbourhoods
- Pledged to end systemic racism with BlackNorth Initiative by enhancing diversity and inclusion strategies
- Developed a 3 year action plan that will guide FCR's ED&I initiatives









## 5.0 FCR THRIVING NEIGHBOURHOOD FOUNDATION

• The FCR Thriving Neighbourhoods Foundation is an employee-led organization that supports registered charities and philanthropic initiatives that support the neighbourhoods in which we operate.

 Since its inception in 2020, we've been focused on food insecurity and Mental Health – two of the Foundation's four main pillars, which also include youth initiatives and social justice.







## 5.0 FCR THRIVING NEIGHBOURHOOD FOUNDATION

#### **2021 Achievements**

- In the Fall of 2021, the <u>Foundation</u> partnered with Canada's largest food rescue organization, Second Harvest, to help combat food insecurity.
- Donations from our staff and corporate partners helped raise \$338,000, to provide meals for Canadian families facing food insecurity.
- These funds rescued and redistributed over 939,000 pounds of food, preventing 3.5 million pounds of GHG from entering our atmosphere.

#### 2022 Achievements

- New 2022-23 pillar of focus is Mental Health.
- Partner with Kids Help Phone as our signature partner.
- Foundation is leading groups of FCR volunteers to participate in volunteer opportunities across Canada. Over 75% of FCR staff have volunteered, with many more planned in future.
- Hosted the 2022 CRE Charity Softball Tournament on September 28<sup>th</sup> 2022, and raised over \$100,000 for Kids Help Phone.



## Kids Help Phone











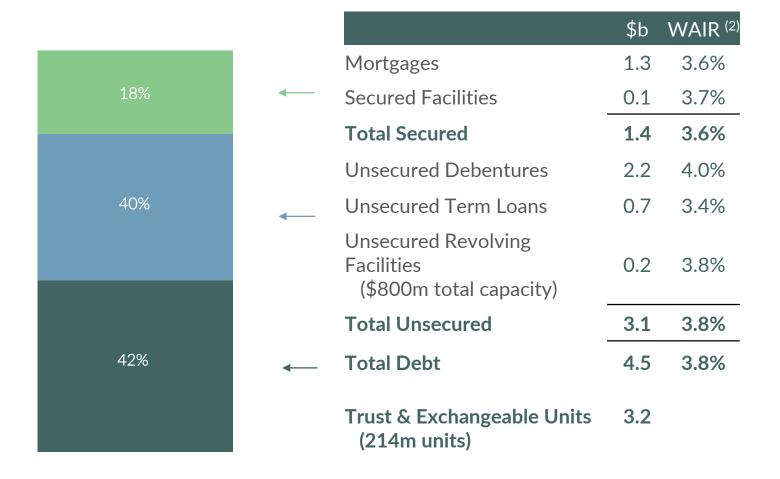


## 6.0 CAPITAL STRUCTURE (1)

\$9.5B Gross Asset Value (3)



\$7.7B Enterprise Value



<sup>(1)</sup> As of September 30, 2022.

<sup>(2)</sup> Weighted average interest rate

<sup>(3)</sup> Excludes Accounts Payables and other liabilities.

## 6.0 FINANCIAL STRENGTH AND FLEXIBILITY

70% of Q3 2022 assets unencumbered

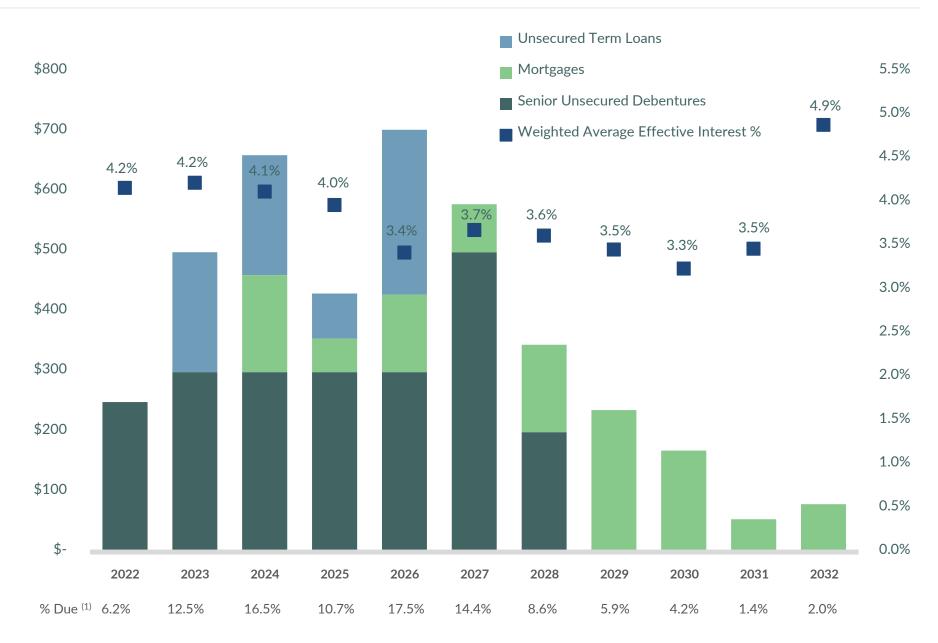
As at	Q3 2022	2021	2020	2019	2018	2017
Unsecured revolving credit facilities (million)	\$800	\$800	\$800	\$800	\$800	\$800
Unencumbered assets (billion)	\$6.8	\$7.4	\$7.0	\$7.0	\$7.3	\$7.4
Unencumbered assets to unsecured debt	2.2x	2.3x	2.1x	2.2x	2.5x	2.4x
Secured debt as % of total assets	14.0%	12.7%	15.2%	14.6%	14.1%	12.7%
Net debt to total assets	45.4%	43.9%	47.3%	46.7%	42.2%	43.8%
Net debt to EBITDA	10.9x	11.2x	12.0x	10.0x	9.6x	9.8x
EBITDA interest coverage	2.5x	2.3x	2.1x	2.4x	2.5x	2.5x

## 6.0 WELL-STAGGERED TERM DEBT MATURITIES (\$M)

**WAIR 3.8%** 

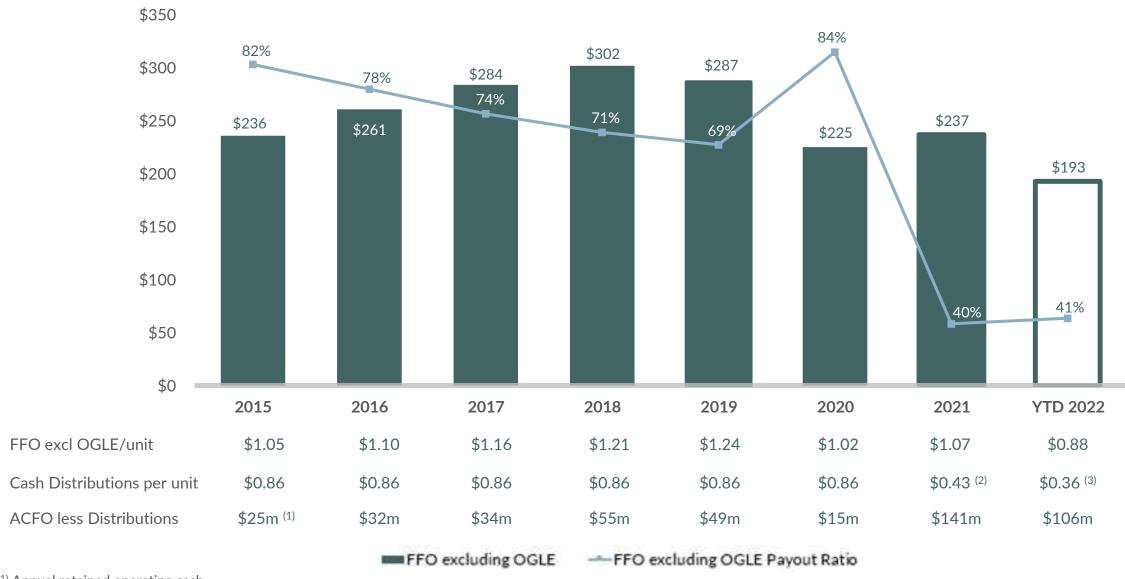
Term to Maturity 3.6 years

95% of Term Debt is Fixed Rate



As of September 30, 2022
(1) Not including principal amortization

## 6.0 OFFO PAYOUT RATIO: MAINTAINING FINANCIAL FLEXIBILITY TO ADVANCE OUR STRATEGIC OBJECTIVES



<sup>(1)</sup> Annual retained operating cash

<sup>(2)</sup> Reduced annualized distribution per unit to \$0.43 from \$0.86 effective January 2021 (distribution paid to unitholders in February 2021)

<sup>(3)</sup> Reinstated annual distribution per unit to \$0.86 from \$0.43 effective September 2022 (distribution paid to unitholders October 2022)



# Appendix I

**Profiling Thriving Neighbourhoods** 

- Super Urban and Top Tier Suburban



### Super Urban Neighbourhood

## Bloor-Yorkville

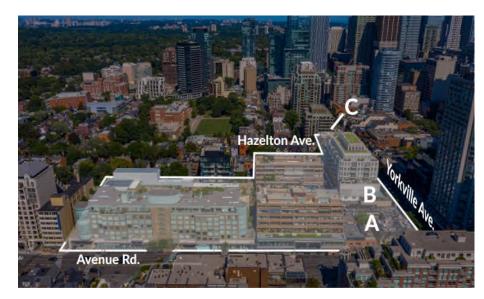
Toronto, ON

Demographics 2021 Estimates	5KM
Population	744,000
Average Household Income	\$148,000
Gross Leasable Area	
Yorkville Village	315,000 sf
One Bloor East	85,000 sf
Hazelton Hotel	49,000 sf
Total Bloor/Yorkville	449,000 sf
Future Density	115,000 s <b>f</b>

Key Tenants (WHÖLE Revall - polestor NORDSTROM THE WEBSTER CHICKER)



## **SUPER URBAN NEIGHBOURHOOD - BLOOR-YORKVILLE**



**Bloor-Yorkville** 



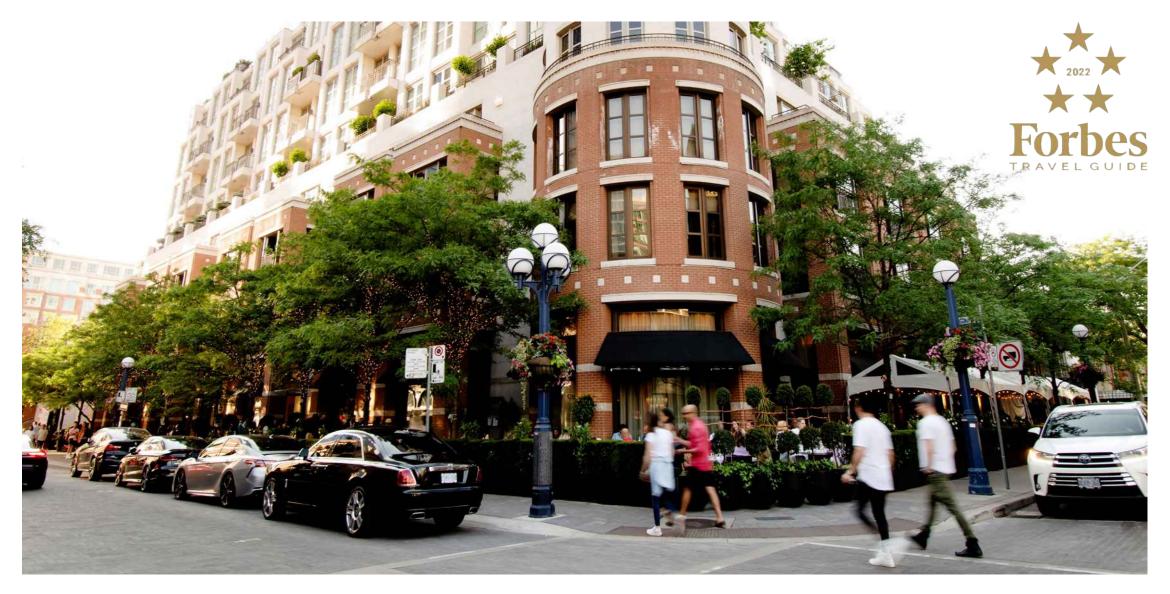
**B** Yorkville Village (Retail)



A 138 Yorkville Avenue (Development)



C Hazelton Hotel



Yorkville Village

Hazelton Hotel achieves 5 star rating in Forbes Travel Guide

April 2022



**New Tenant Opening** 

Yorkville Village The Webster successfully opens in Canada's top real estate

November 2021 Opening

#### Super Urban Neighbourhood

## Liberty Village

Toronto, ON

**Property Statistics** 2021 Estimates Population

Average Household Income \$126,000

**Gross Leasable Area** 

Retail GLA 395,000 sf

Residential GLA (subject to firm sale agreement) 328,000 sf

109,000 sf Office GLA

**Total GLA** 832,000 sf

14.1 Acreage

**Future Density** 755,000 sf

Key Tenants









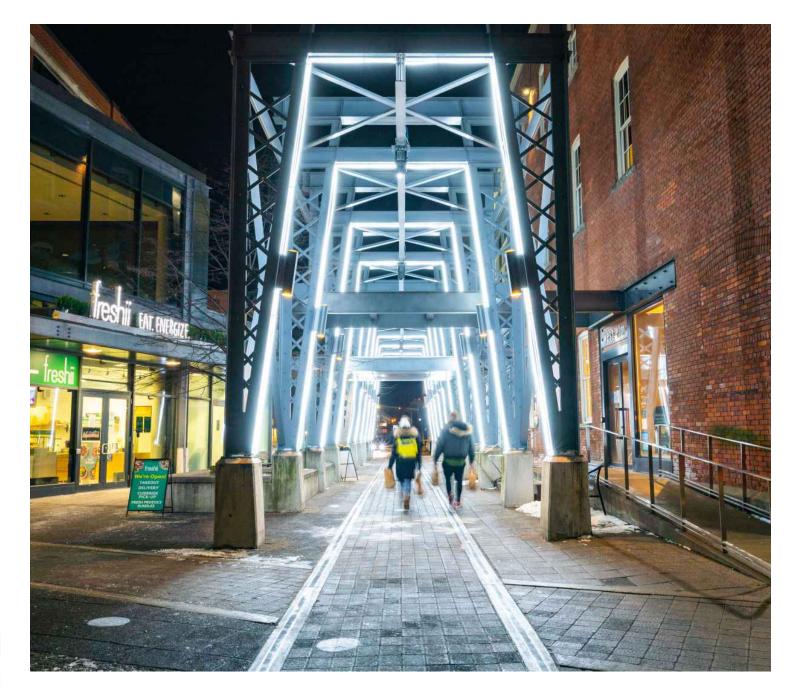




5KM

568,000





Super Urban Neighbourhood

# King High Line

Liberty Village, Toronto, ON

Gross Leasable Area (at 100%)

Retail GLA

154,000 sf

**Property Statistics** 

**FCR** Interest

100% Commercial

**Key Tenants** 



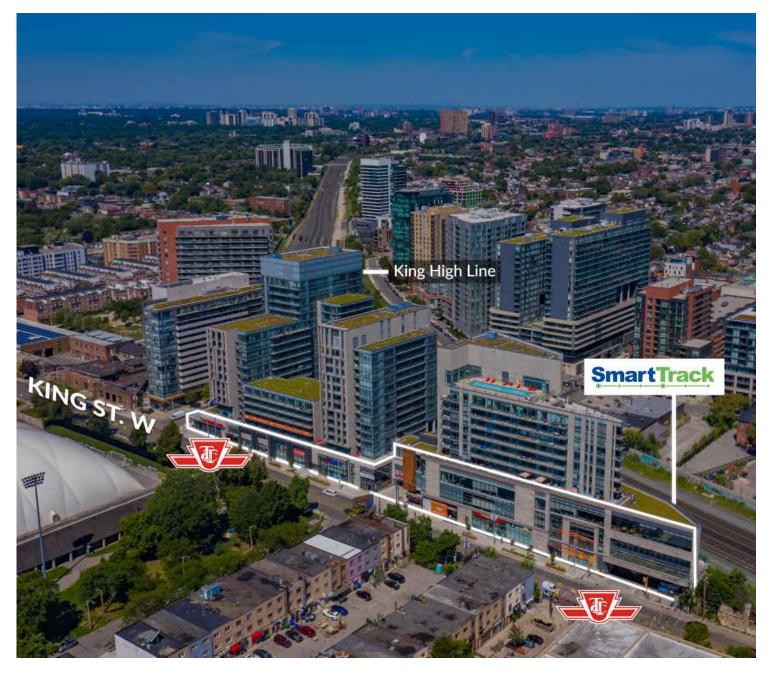












**Top Tier Suburban Neighbourhood** 

## Olde Oakville Market Place

Oakville, ON

Demographics 2021 Estimates

Population 122,000

Average Household Income \$212,000

#### **Gross Leasable Area**

Retail GLA 125,000 sf

Key Tenants



SHOPPERS DRUG MART







5KM



## **Super Urban Neighbourhood**

## Griffintown

Montreal, QC

**Demographics** 5KM 2021 Estimates Population 424,000 Average Household Income \$108,000

255,000 sf Retail GLA

metro PHARMAPRIX 🗟 # Brunet





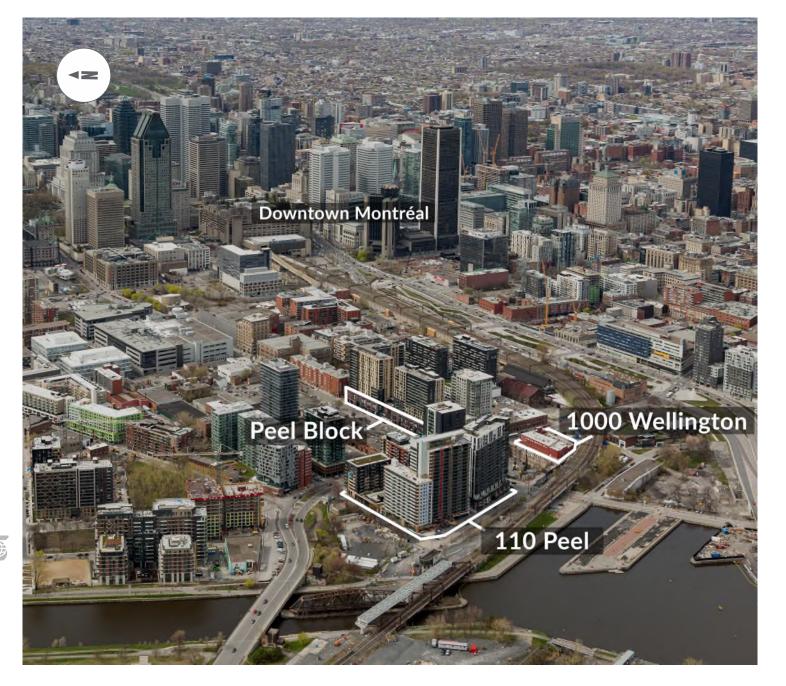
**Key Tenants** 

Tim Hortons DOLLARAMA (1) WINNERS









### **Top Tier Suburban Neighbourhood**

## Appleby Village

Burlington, ON

**Demographics** 2021 Estimates

5KM

Population

98,000

Average Household Income

\$146,000

#### **Gross Leasable Area**

Retail GLA

210,000 sf

**Key Tenants** 

**FORTINOS** petvalu

















Calgary's Premier Super Urban Neighbourhood

# Mount Royal Village Calgary, AB

Demographics 2021 Estimates	5KM
Population	229,000
Average Household Income	\$150,000
Gross Leasable Area	375,000 sf

4.1 Acreage

**Key Tenants** 





Tim Hortons













#### **Top Tier Suburban Neighbourhood**

## Pemberton Plaza

North Vancouver, BC

**Demographics** 5KM 2021 Estimates

203,000 Population

Average Household Income \$125,000

**Gross Leasable Area** 

Retail GLA 77,000 sf

**Key Tenants** 









### Super Urban Neighbourhood

# The Brewery District

Edmonton, AB

Demographics 2021 Estimates	5KM
Population	211,000
Average Household Income	\$96,000

#### **Gross Leasable Area (at 100%)**

261,000 sf
37,000 sf
298,000 sf
50%

**Key Tenants** 

















## Top Tier Suburban Neighbourhood

## **Cranston Market**

Calgary, AB

**Demographics** 5KM 2021 Estimates Population 123,000 \$157,000 Average Household Income

#### **Gross Leasable Area**

Retail GLA 84,000 sf











### Super Urban Neighbourhood

## False Creek Village

Vancouver, BC

Demographics 2021 Estimates	5KM
Population	438,000

\$115,000 Average Household Income

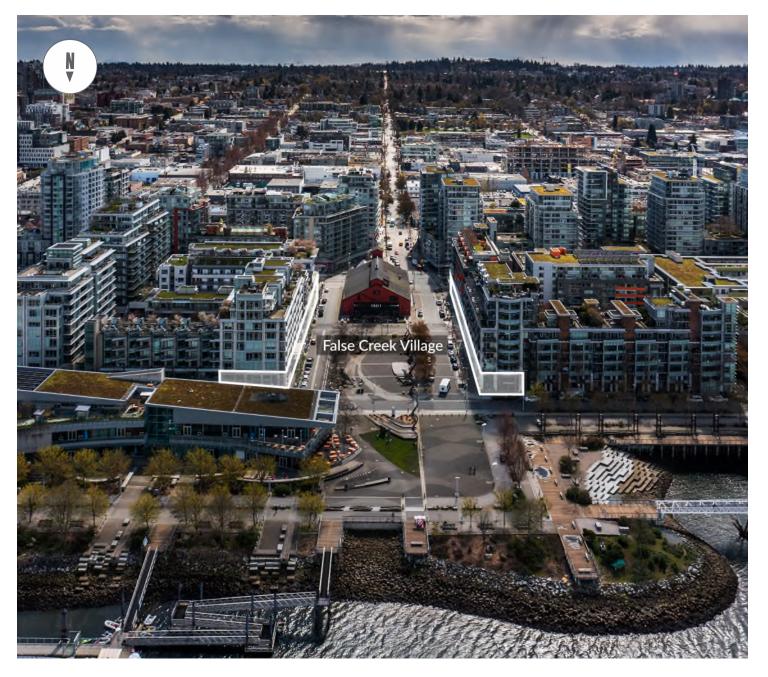
Retail GLA 63,000 sf

**Key Tenants** 









## **Top Tier Suburban Neighbourhood**

# Leaside Village

Toronto, ON

**Demographics** 5KM 2021 Estimates Population 495,000 \$187,000 Average Household Income

#### **Gross Leasable Area**

Retail GLA 119,000 sf

**Key Tenants** 

Longor CIBCO PETSMART BEER STORE









# **Appendix II**

Active & Recent Developments

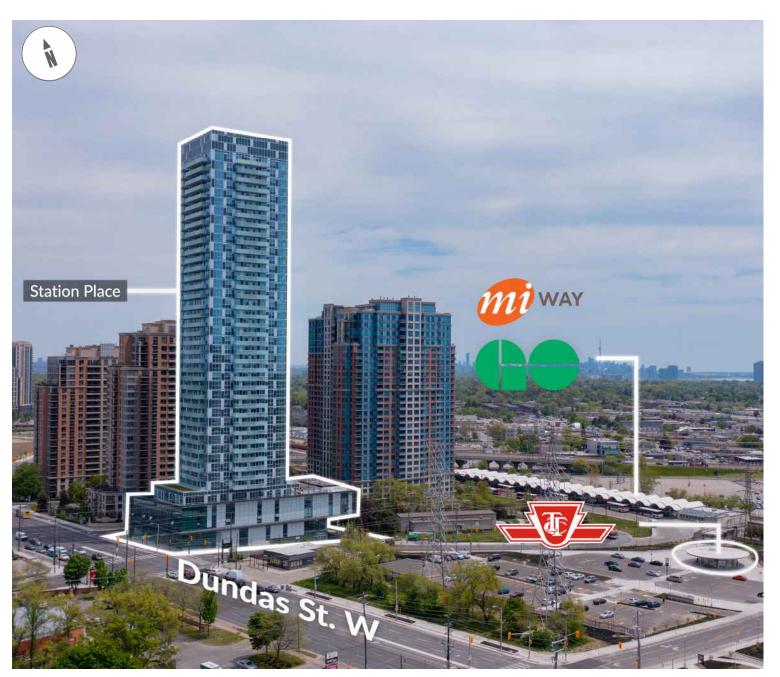


## **Recent Development Completion**

## **Station Place**

Toronto, ON

Demographics 2021 Estimates	5KM
Population	272,000
Average Household Income	\$147,000
Gross Leasable Area (at 100%)	
Retail GLA	43,000 sf
Residential GLA (333 Rental Units)	267,000 sf
Total GLA	310,000 sf
FCR Interest / 50% partner	35% / CENTURION
Completion Date	September 2021
Key Tenant	THE PARTY OF THE P



#### **Recent Development Completion**

## **Centre Commercial** Wilderton

Montreal, QC

**Demographics** 5KM 2021 Estimates Population 638,000 Average Household Income \$102,000 **Property Statistics** 112,000 sf Pre-redevelopment GLA Post Redevelopment GLA Retail GLA (FCR Interest 100%) 125,000 sf Residential GLA 500,000 sf **Total GLA** 625,000 sf





**Completion Date** 









September 2022



# Stanley Park Mall

Kitchener, ON

Demographics 2021 Estimates	5KM
Population	132,000
Average Household Income	\$90,000
Gross Leasable Area (at 100%)	
Square Feet Under Active Development	61,000 sf
Retail GLA	189,000 sf
Target Completion Date	H2 2023

- Construction of a new purpose built 61k sf Canadian Tire store replacing the former 54k sf Walmart
- Demolition of the former building is complete and work to prepare the site and pad will commence shortly
- Canadian Tire will open their new space during the first half of 2024



# 200 West Esplanade

North Vancouver, BC

Demographics 2021 Estimates	5KM
Population	264,000
Average Household Income	\$116,000
Gross Leasable Area (at 100%)	
Residential GLA (75 Rental Units)	48,000 sf
Retail GLA	10,000 sf
Total GLA	58,000 sf
FCR Interest	50%
50% Partner	CRESSEY
Target Completion Date	H1 2024

Note: Rendering is for illustrative purposes. Elements of the completed project may differ.

## Cedarbrae Mall

Toronto, ON

**Target Completion Date** 

Demographics 2021 Estimates	5KM
Population	296,000
Average Household Income	\$89,000
Gross Leasable Area (at 100%)	
Square Feet Under Active Development	137,000 sf
Retail GLA	476,000 sf

- An extensive retail renovation within the former
   Walmart box, the reimagined two-storey space totaling
   137k sf will include substantial exterior improvements
- The 16 individual ground floor units will consist of several larger format spaces facing the exterior of the mall as well as many small-sized interior facing units catering to local businesses







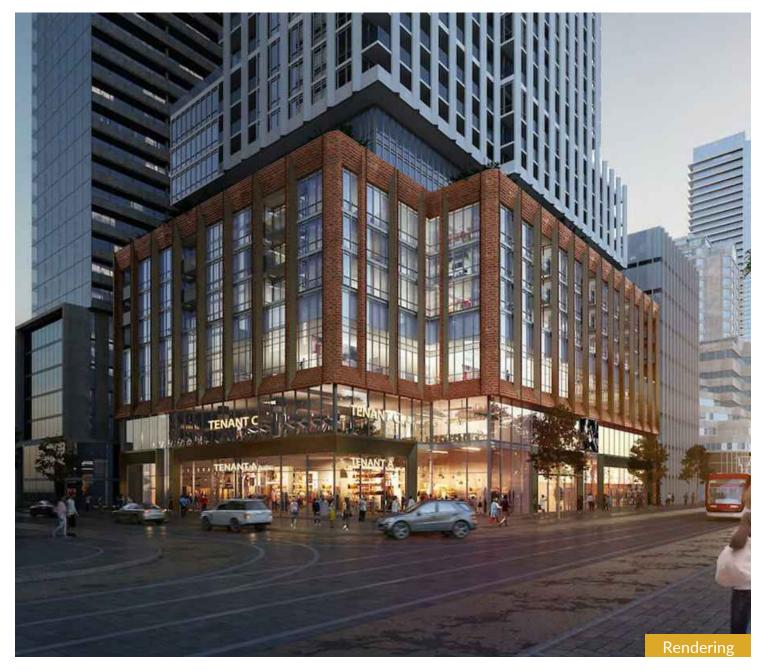
Note: Rendering is for illustrative purposes. Elements of the completed project may differ.

### **Active Development**

# Edenbridge Kingsway

Humbertown, Toronto, ON

Demographics 2021 Estimates	5KM
Population	359,000
Average Household Income	\$135,000
Site Area	1.8 acres (Phase 1
Gross Leasable Area (at 100%)	
Retail GLA	8,000 s
Residential GLA	244,000 s
Total GLA	252,000 s
FCR Interest	100% Commercia 50% Residentia
50% Residential Partner	TRIDEL
Target Completion Date	H2 2025



# 400 King Street West

Demographics 2021 Estimates	5KM
Population	582,000
Average Household Income	\$139,000
Gross Leasable Area (at 100%)	
Residential GLA	432,000 sf
Non-Residential GLA	37,000 sf
Total GLA	469,000 sf
FCR Interest	35%
50% Partner	PLAZACORP*
Target Completion Date	H2 2026



## 138 Yorkville Avenue

Toronto, ON

Demographics 2021 Estimates	5KM
Population	775,000
Average Household Income	\$147,000
Gross Leasable Area (at 100%)	
Residential GLA	272,000 sf
Retail GLA	41,000 sf
Total GLA	313,000 sf
FCR Interest (1)	33%/100%
Co-development Partner	Greybrook Realty Partners 33%
Passive Partner	33%
Target Completion Date	H1 2027



**Near Term Development** 

# 1071 King Street West

Toronto, ON

Demographics 2021 Estimates	5KM
Population	579,000
Average Household Income	\$127,000
Gross Floor Area (at 100%)	
Residential GFA (227 Rental Units)	191,000 sf
Retail GFA	5,000 sf
Total GFA	196,000 sf
FCR Interest	67%
33% Partner	hullmark
Targeted Start	2022/2023



Medium & Long Term Development

# Yonge & Roselawn Toronto, ON

Demographics 2021 Estimates	5KM
Population	485,000
Average Household Income	\$209,000
Current Retail GLA	42,000 sf
Future Residential GFA (~539 Rental Units)	443,000 sf
Future Retail GFA	70,000 sf
Total Future GFA	513,000 sf
FCR Interest	100%
Targeted Start	2023



Note: Rendering is for illustrative purposes. Elements of the completed project may differ.

## Medium & Long Term Development

## 2150 Lake Shore Blvd W

Former Christie Cookie Site, Toronto, ON

Demographics 2021 Estimates	5KM
Population	263,000
Average Household Income	\$127,000
Gross Floor Area (at 100%)	
Residential GFA (~7,500 Units)	6,300,000 sf
Non-Residential GFA	1,200,000 sf
Total GFA	7,500,000 sf
FCR interest	50%
50% Partner	Cemberton_
Targeted Start	2024





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