

Q4 2025

INVESTOR PRESENTATION



Forward-Looking Statements and Non-IFRS Financial Measures

This material may contain forward-looking statements, including those identified by the expressions “anticipate”, “believe”, “plan”, “estimate”, “expect”, “intend” and similar expressions to the extent they relate to First Capital REIT (“First Capital”) or its management. The forward-looking statements are not historical facts but rather reflect First Capital’s current beliefs and are based on information currently available to management. Certain material factors and assumptions were applied in providing these forward-looking statements, many of which are beyond our control.

Management believes that the forward-looking statements are based upon reasonable assumptions; however, management can give no assurance that actual results will be consistent with those expressed or implied in these forward-looking statements. These forward-looking statements are subject to a number of risks and uncertainties that could cause actual results or events to differ materially from those expressed or implied in these forward-looking statements. Additional information about the risks and uncertainties that could cause actual results to differ materially, and the material factors or assumptions that were applied in providing these forward-looking statements, are contained in our various securities filings, including our Management’s Discussion and Analysis for the year ended December 31, 2025 (the “MD&A”) and our current Annual Information Form, all of which are available on SEDAR+ at www.sedarplus.ca and on our website at www.fcr.ca.

Readers should not place undue reliance on any such forward-looking statements. Further, a forward-looking statement speaks only as of the date on which such statement is made. These forward-looking statements are made as of February 10, 2026. Except as required by securities law, First Capital undertakes no obligation to publicly update or revise any such statements whether to reflect new information, the occurrence of future events or circumstances, or otherwise. Additionally, past performance, including the key operating metrics described in this presentation, is not indicative of future results given the risks and uncertainties described in detail in our MD&A.

This material references certain non-IFRS financial measures, including but not limited to FFO, FFO per unit, NOI and NAV. These non-IFRS measures are further defined and discussed in the MD&A, which should be read in conjunction with this material and the conference call. Since these non-IFRS measures do not have standardized meanings prescribed by IFRS, they may not be comparable to similar measures reported by other issuers. First Capital uses and presents the above non-IFRS measures as management believes they are commonly accepted and meaningful financial measures of operating performance. Reconciliations of certain non-IFRS measures to their nearest IFRS measures are included in the MD&As. These non-IFRS measures should not be construed as alternatives to net income or cash flow from operating activities determined in accordance with IFRS as measures of First Capital’s operating performance.

All figures in this presentation are as of December 31, 2025 unless otherwise noted.

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1.0

FCR Overview



1.0 FCR Overview

First Capital owns, operates and develops grocery-anchored, open-air centres in neighbourhoods with the strongest demographics in Canada.

 **FCR.UN**
ON THE TSX

 **21.8M SF**
GROSS LEASABLE AREA
(19.0M SF AT FCR SHARE)

 **136**
NEIGHBOURHOODS

 **\$9.3B**
TOTAL ASSETS

 **\$8.1B**
ENTERPRISE VALUE

 **23.5M SF**
FUTURE INCREMENTAL DENSITY



Core Competencies

- 1 Acquiring, developing, owning and operating open-air, grocery-anchored shopping centres
- 2 Rezoning future development sites

Competitive Advantages

- 1 Core portfolio of grocery-anchored, open-air shopping centres
- 2 Portfolio of development sites

Key Objectives

1

FFO per unit growth

2

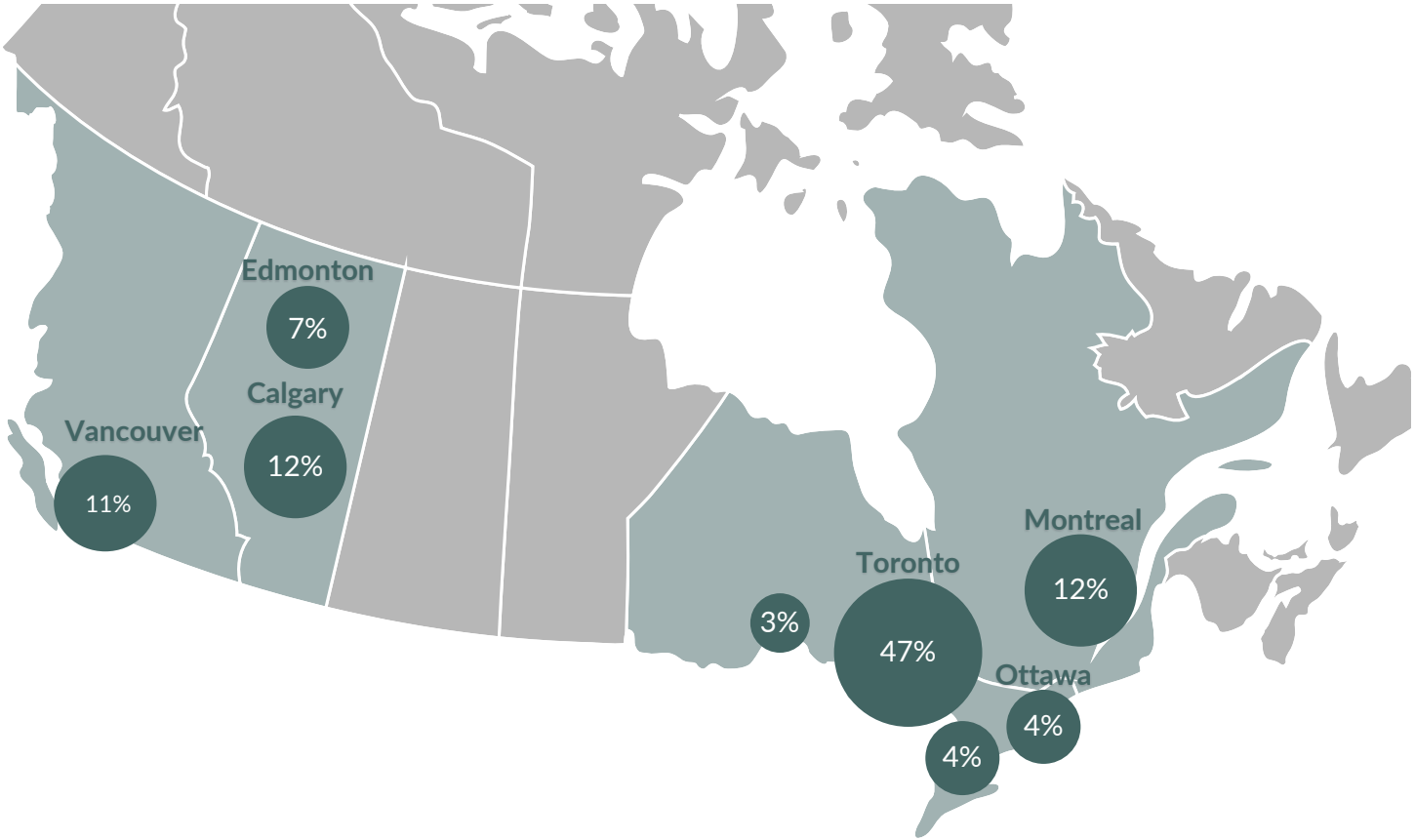
NAV per unit growth

3





































































Distribution per unit growth

1.0 FCR Overview– Fair Values Across Canada’s Major Cities

Western Canada		Central Canada		Eastern Canada	
GLA	6.1M	GLA	8.3M	GLA	4.6M
Fair Value %	30%	Fair Value %	54%	Fair Value %	16%

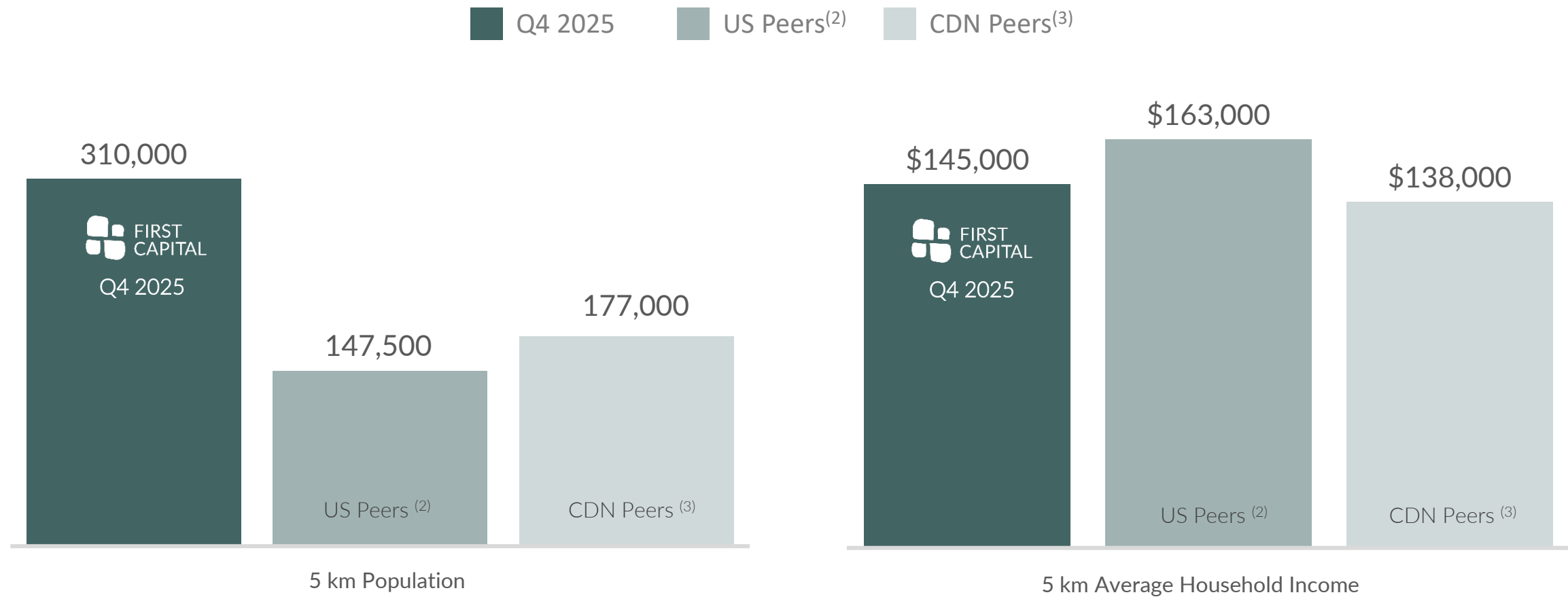


1.0 FCR Overview– Strategic and Diversified Retail Tenant Mix

	% of Rent	# of locations								
Grocery Stores	17.1	119								
Medical, Professional & Personal Services	14.6	1,233								
QSR, Chains and Cafes	13.4	922								
Other Necessity-Based Retailers	12.3	368								
Pharmacies	8.9	111								
Banks & Credit Unions	8.6	188								
Other Tenants	8.1	457								
Value-Based Retailers	5.5	89								
Fitness Facilities	4.7	90								
Liquor Stores	3.1	83								
Other Restaurants	2.0	79								
Daycare & Learning Centres	1.7	101								

1.0 North American Leader in Population Density

FCR Portfolio Demographic Metrics versus Peer Group: Q4 2025⁽¹⁾



⁽¹⁾ Source: Sitewise, Environics Analytics (2025 estimates)

⁽²⁾ US Peers include Federal Realty and Regency Centers – Source: Company Reports

⁽³⁾ Canadian Peers include: Riocan, SmartCentres, Choice Properties (Retail only)

Property portfolio based on 2024 AIF for SmartCentres and Choice Properties, Source: Company Reports, Sitewise, Environics Analytics (2025 estimates)

1.0 FCR Overview– Capital Structure Highlights

\$4.8B

NAV

15.8%

SECURED DEBT/TOTAL ASSETS

\$4.1B

NET DEBT

\$6.3B

UNENCUMBERED ASSETS

64% / 36%

UNSECURED / SECURED

68%

UNENCUMBERED ASSETS OF TOTAL ASSETS



2.0

Q4 2025 Financial and Operating Highlights



Strandherd Crossing, Ottawa



FINANCIAL PERFORMANCE

\$0.34 OFFO per unit
(+7% year-over-year)

5.7% SP NOI Growth⁽¹⁾

⁽¹⁾ Excluding lease termination fees and bad debt expense.



LEASING & OCCUPANCY

Strong Leasing Activity

522,000 sf of renewal leasing at an average lift on year 1 net rent of 15.8% plus 126,000 sf of new leasing

\$24.73 Net Rent PSF (record high)

+3.0% YoY primarily due to renewal lifts, and rent escalations

97.1% Occupancy

+0.3% from Q4 2024

2.0 Highlights – Q4 2025 Balance Sheet and Capital Allocation



FLEXIBLE BALANCE SHEET⁽¹⁾

\$0.7B Corporate Liquidity

Including \$678M of availability on \$700M of revolving credit facilities and \$62M of cash

\$6.3B Unencumbered Assets

68% of total assets

Strong Debt Metrics

9.1x net debt to EBITDA down from 9.2x in Q4 2024⁽³⁾



CAPITAL ALLOCATION STRATEGIC RESULTS⁽²⁾

\$176M of Asset Sales

\$250M of Investment Activity

\$28M of investment property acquisitions, and \$223M of development and operating portfolio opex

⁽¹⁾ As at December 31, 2025

⁽²⁾ For the full year 2025

⁽³⁾ Normalized to exclude \$11.3M density bonus and \$9.5M assignment fee included in 2024 EBITDA.



3.0

Asset Profile



Leaside Village, Toronto

Assets

Core Competencies

Core
Grocery Anchored Centres

Acquiring, developing, owning and operating open-air, grocery-anchored shopping centres

Other

Rezoning future development sites



3.1 Asset Profile – Core Properties, Q4 2025

Category	IFRS Value (\$B)	% of Value ⁽¹⁾	Yield (%)
Core - Grocery Anchored Centres	7.5	84%	5.7%

Core Properties

- Grocery-Anchored
- High-Occupancy
- Steady & Growing Income
- Efficiency & Scale

⁽¹⁾ % of Total real estate investments including Residential Inventory of \$336M



Brewery District, Edmonton

3.1 Asset Profile – Core Properties

Core Properties are the Key Drivers of FCR's leading Performance Metrics:

High & stable occupancy

Highest rents in-place

Top tier renewal spreads

Industry leading SP NOI growth

Supported by high population density and excellent transit connectivity



254,000⁽¹⁾
Average population within
5km radius

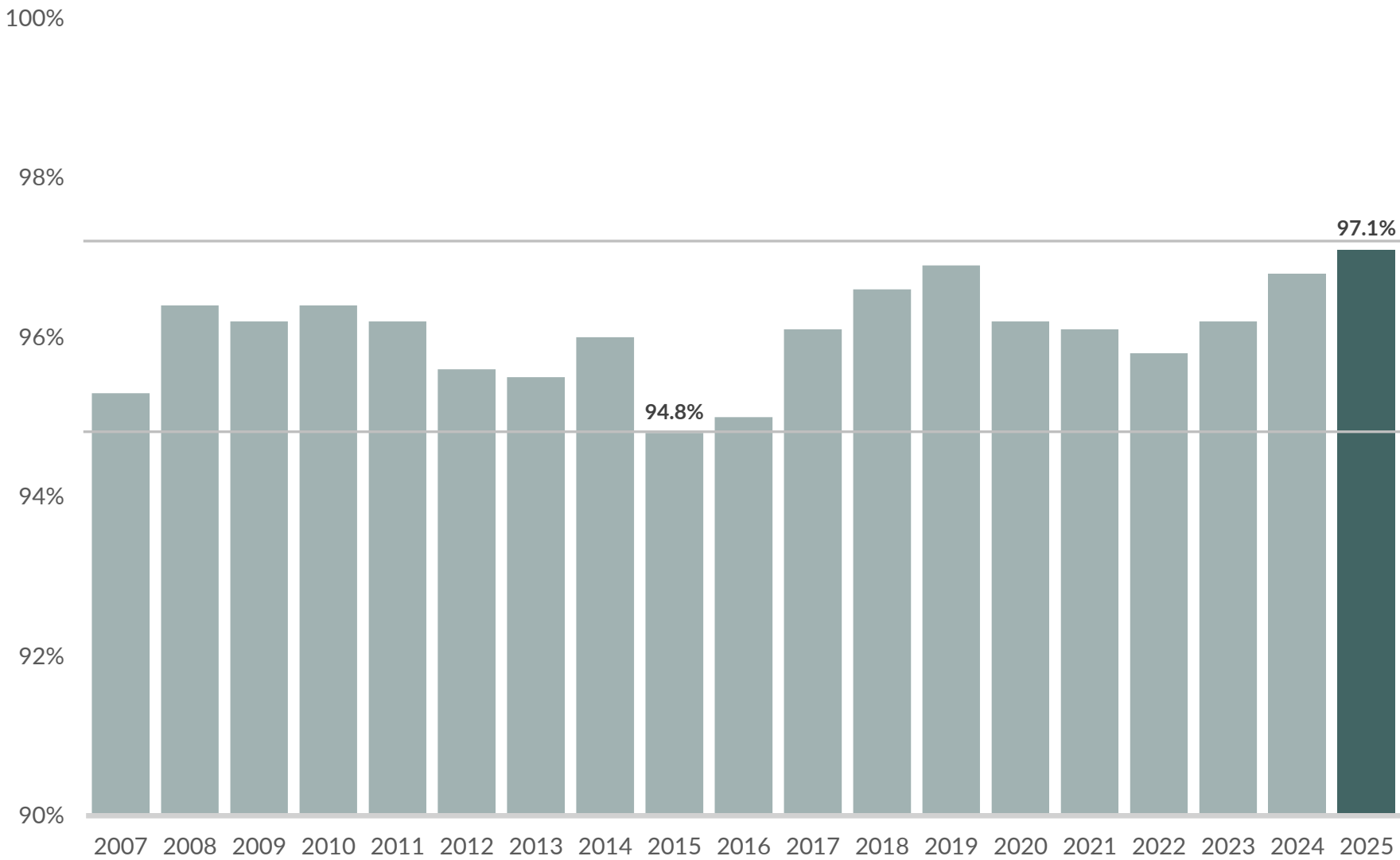


~99%
Of portfolio within 5-minute
walk of public transit

⁽¹⁾ Core Properties only. Average population within 5km radius for the total portfolio is at 310,000

3.1 Asset Profile – Total Portfolio Occupancy

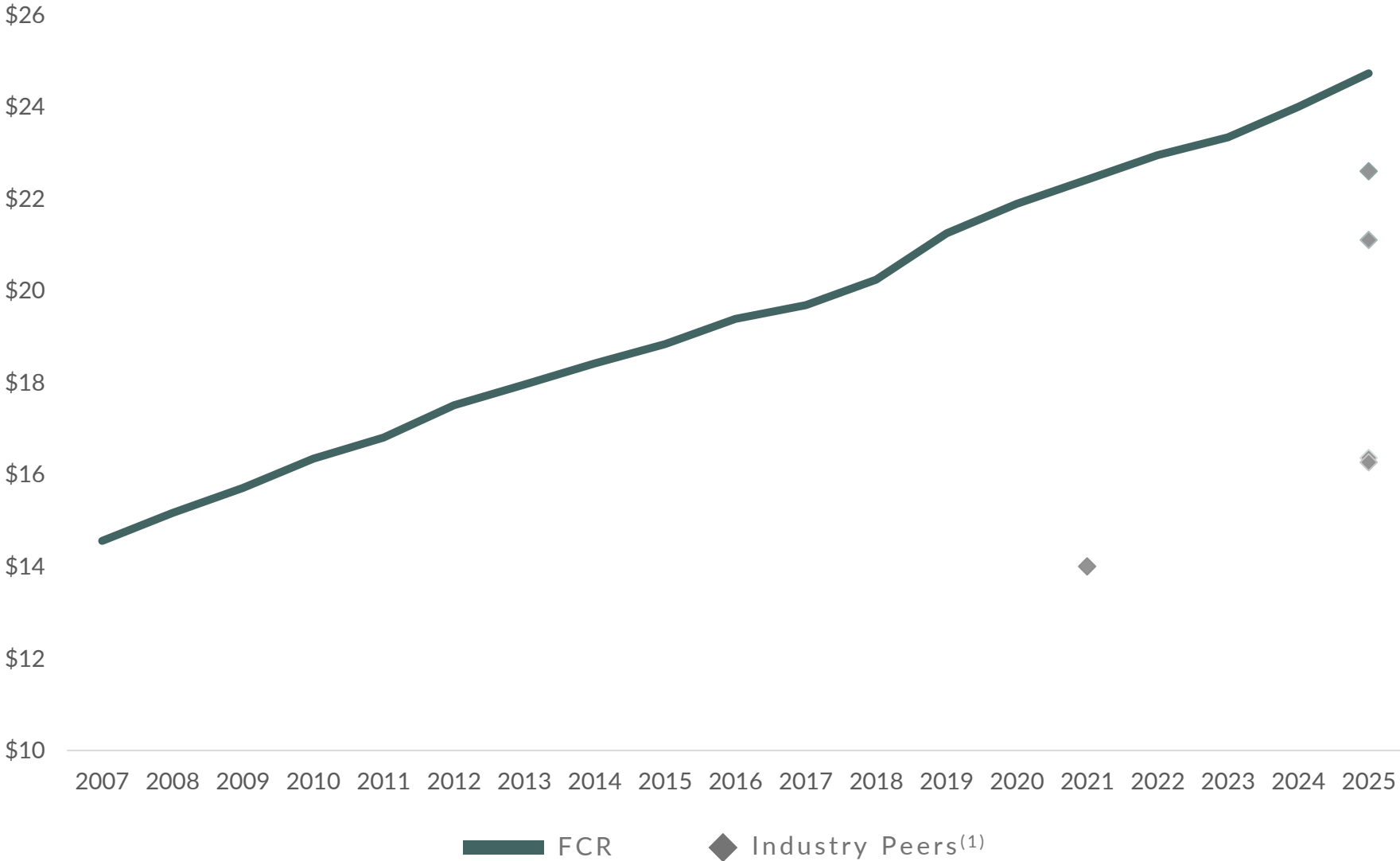
~95-97%
LOW/HIGH RANGE



3.1 Asset Profile – FCR and Peer Net Rent Per Square Foot

\$24.73
(Q4 2025)

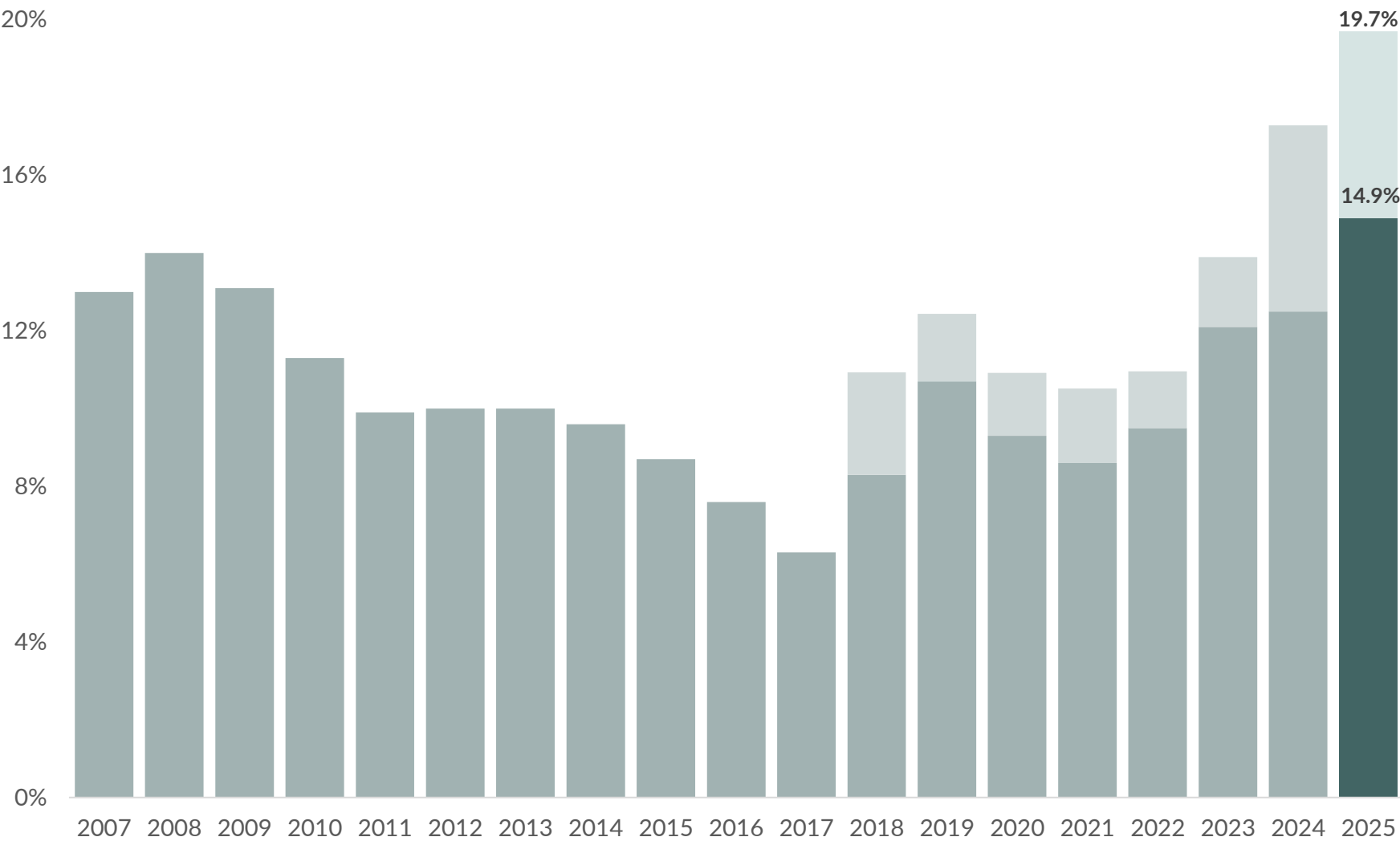
~3%
CAGR



⁽¹⁾ Industry peers include RioCan, Crombie REIT, SmartCentres, Choice Properties (Net rent per square foot as of Q3 2025), and CT REIT has not disclosed rent per square foot since 2021

3.1 Asset Profile – Lease Renewal Spreads⁽¹⁾⁽²⁾

~ 10%
LTA

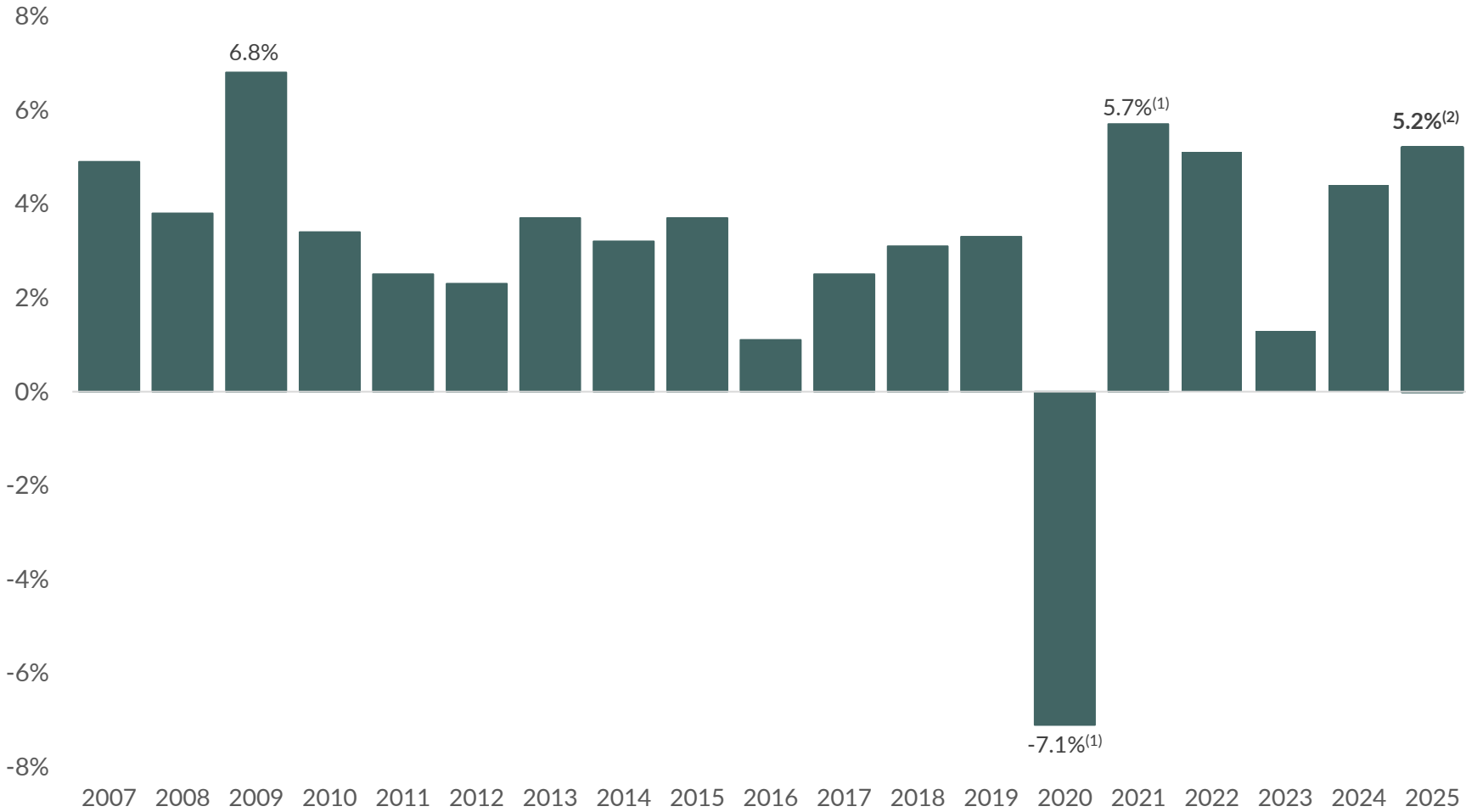


⁽¹⁾ Dark shadow bars show renewal spread based on year-one net rent per square foot of lease renewal term versus net rent per square foot in final year of expiring term. Derived on a total portfolio basis and includes all renewal leasing, including contractually fixed renewals

⁽²⁾ Light shadow bars show lease renewal spread based upon average net rent per square foot of renewal term versus net rent per square foot in final year of expiring term. Historical date only shown to 2018

3.1 Asset Profile – Same Property NOI Growth

~ 3%
LTA

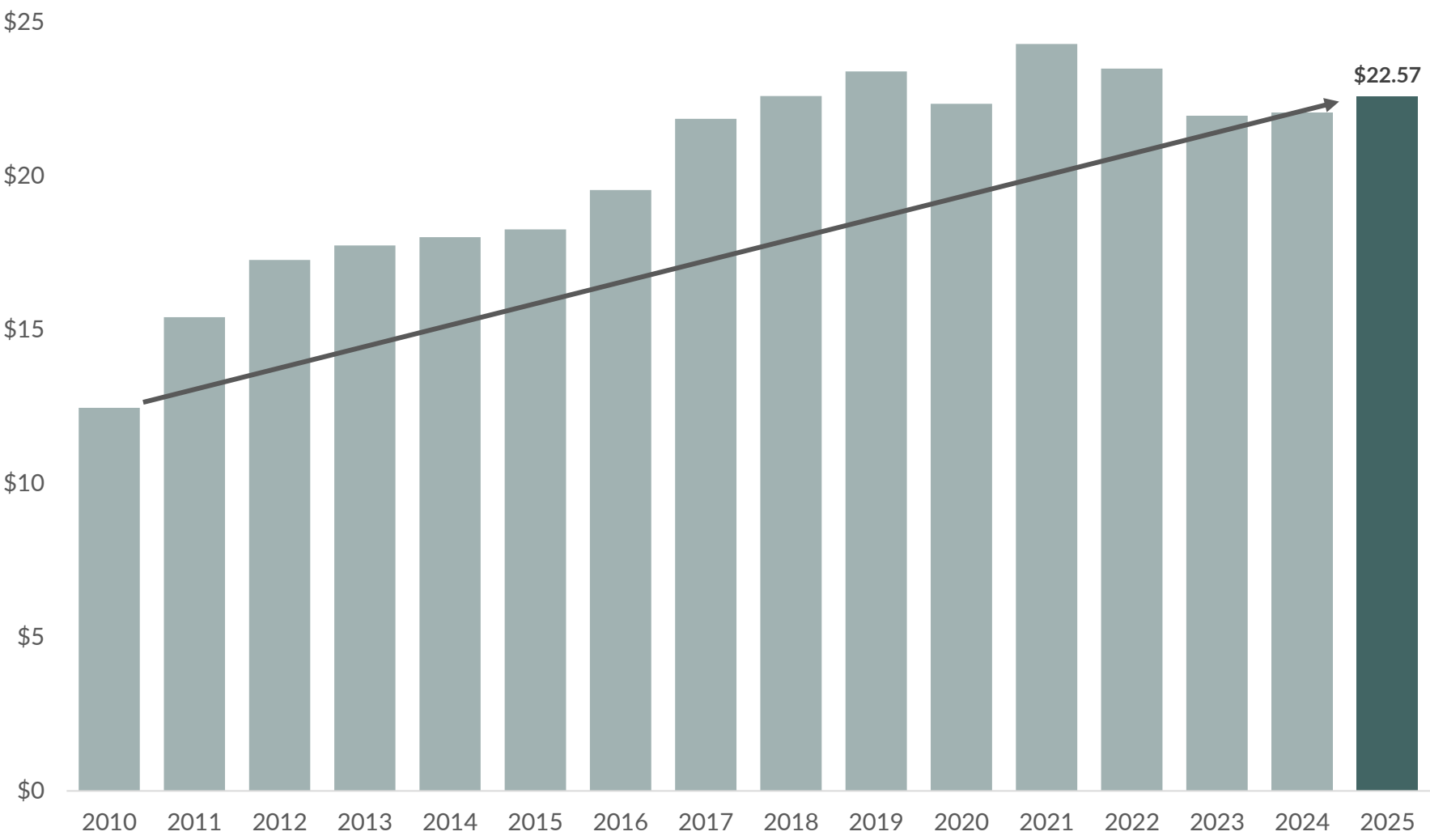


⁽¹⁾ Same-property NOI growth excluding bad debt expense and pandemic related wage subsidy was -2.6% in 2020 and + 2.6% in 2021

⁽²⁾ Same-property NOI growth excluding bad debt expense and lease termination fee was 5.9%

3.1 Asset Profile – Growth in NAV Per Unit

~ 4%
CAGR



3.1 Asset Profile – Leaside Village (Core Property)

Leaside Village

Core Asset
Toronto

 **199,000 SF**
GLA

 **536,000**
POPULATION – 5KM

 **100%**
OCCUPANCY

 **12 ACRES**
LAND SIZE









3.1 Asset Profile – McKenzie Towne Centre (Core Property)

McKenzie Towne Centre

Core Asset
Calgary

 **234,000 SF**
GLA

 **158,000**
POPULATION – 5KM

 **100%**
OCCUPANCY

 **19 ACRES**
LAND SIZE









3.1 Asset Profile – Brewery District (Core Property)

Brewery District

Core Asset
Edmonton

 **295,000 SF**
GLA

 **100%**
OCCUPANCY

 **221,000**
POPULATION – 5KM

 **12 ACRES**
LAND SIZE



3.1 Asset Profile – Carré Lucerne (Core Property)

Carré Lucerne

Core Asset
Ville Mont-Royal

 **118,000 SF**
GLA

 **100%**
OCCUPANCY

 **479,000**
POPULATION – 5KM

 **7 ACRES**
LAND SIZE



Core Value-Add Properties

- Small sub-set of Core Properties
- Typically, current format is not optimal (e.g enclosed areas, dated store formats, large box or other vacancy)
- Offer the potential for capital investment at an attractive return
- Upon successful execution they can become Core Properties



3.2 Asset Profile – Core Value-Add/Properties Under Construction

Humbertown Shopping Centre

Toronto



118,000+ SF
GLA



\$159,000
HOUSEHOLD INCOME-5KM



375,000
POPULATION-5KM

~\$45M

DEVELOPMENT
INVESTMENT

>7%

DEVELOPMENT
YIELD



3.3 Asset Profile – Other Properties, Q4 2025

Category	IFRS Value (\$B)	% of Value	Yield (%)
Core - Grocery Anchored Centres	7.5	84%	5.7%
Other ⁽¹⁾	1.4	16%	2.7%
Total Real Estate Assets	8.9	100%	5.2%

Other Properties

- Low or no yielding properties with development density
- Select Yorkville, residential and other low yield income properties
- A key source of value creation and capital recycling for purposes of investing in new developments, core properties and debt repayment

⁽¹⁾ Includes Residential Inventory of \$336M



3.3 Asset Profile – Other Properties, Q4 2025

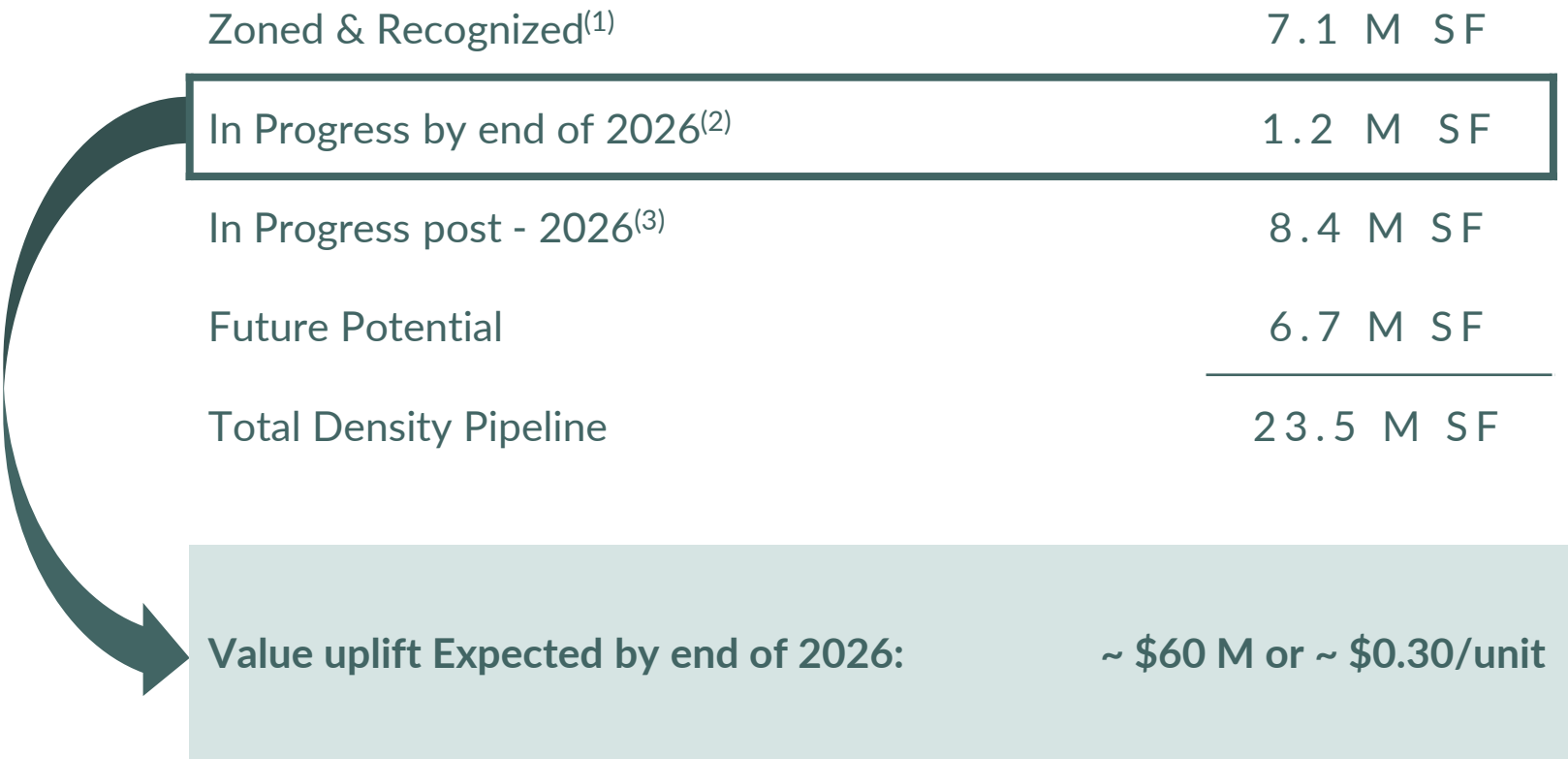
Other Properties have a low NOI yield in part because they include ~\$0.3B of recognized density value as well as \$0.5B of residential inventory and properties under construction.

23.5M SF
DENSITY PIPELINE

Reflected on Balance Sheet

1. 6.3M sf of zoned density - \$316M; ~33% Density Pipeline
2. Properties under construction - \$187M; 395,000 sf upon completion
3. Residential inventory - \$336M; 372,000 sf upon completion

3.3 Asset Profile – Entitlement Program – Future Opportunity



⁽¹⁾ Includes density recognized in IFRS, properties under construction, and residential inventory

⁽²⁾ Zoned & Unzoned sites for which entitlement applications have been filed, but further work is required and will be completed by the end of 2026 in order to recognize density under IFRS value.

⁽³⁾ Zoned & Unzoned sites for which entitlement applications have been filed, but further work is required and will be completed post-2026 in order to recognize density under IFRS value.

4.0

Sustainability, People & Culture and
Governance



Seton Gateway, Calgary

4.0 Sustainability, People & Culture and Governance Recognitions



Awarded **Gold Green Lease Leader** Recognition by the Institute for Market Transformation (2023-2025)



Awarded Prime Status for Corporate ESG Performance by Institutional Shareholder Services in 2025



Ranked 4th in the 2025 GRESB Development Benchmark (Peer Group: Global, Retail) with a score of 94 and 6th in the Standing Investments Benchmark (Peer Group: North America, Retail, Listed) with a score of 80



'A' rating in the Morgan Stanley Capital International ESG Ratings assessment in 2025



Recognized by Sustainalytics as a 2025 Regional ESG Top-Rated Company



Named one of **Canada's Top Small & Medium Employers** (2020-2022, 2024-2025)



Selected for inclusion in "The Career Directory" for 2021 – 2025 as one of Canada's Best Employers for Recent Graduates



Listed as a top 30 Canadian company in Sustainalytics 'Road to Net Zero' Ranking for our strong low carbon transition rating management score



Recognized as one of Greater **Toronto's Top 100 Employers** (2020 – 2022, 2024 - 2026)



154 BOMA BEST certifications
17.2M SF, 79% of our portfolio (2025)



6.6M SF Achieved WELL Health-Safety Rating (33 Properties)



131 LEED-certified Projects
>4.6M SF, 21% of our portfolio (2025)



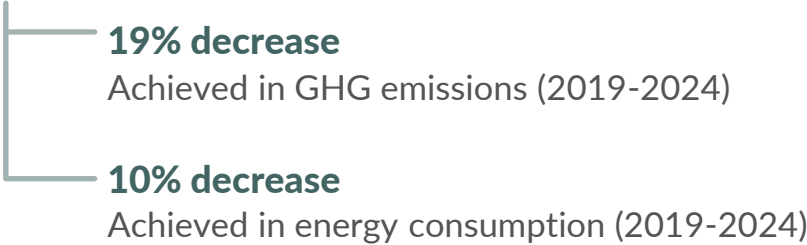
Secured a "B" in the 2025 CDP Climate Change Questionnaire (up from a "C" in 2024)

4.0 Sustainability Initiatives Highlights

Environmental

Decarbonization

2030 GHG reduction target validated by the Science-Based Target Initiative (SBTi): 46% in Scope 1 & 2 GHG emissions from 2019 baseline



Tenant Collaboration

Published the Climate Action Roadmap which outlines decarbonization pathways for retail tenants and landlords to overcome barriers and accelerate decarbonization:
<https://fcr.ca/climate-action-roadmap/>

Climate Risk & Resilience

Completed climate risk screening for full portfolio using third-party climate analytics platform.

Social

FCR Thriving Neighbourhoods Foundation

Over \$1.6 million raised to support charitable organizations that are actively working to improve and positively impact the neighbourhoods in which we operate.

97.4% Volunteer Day Participation

FCR staff used their volunteer day to support local charities in their communities

Learn more in our Sustainability Impact Report

fcr.ca/sustainability-2024report

4.0 Enhancing Thriving Neighbourhoods Through Public Art



33

Public Art Installations
commissioned across our portfolio

Supporting Public Art
partnerships with



4.0 Strong Gender Diversity Metrics Across the Organization



Selected for inclusion in “The Career Directory” for 2023, 2024 and 2025 as one of Canada’s Best Employers for Recent Graduates



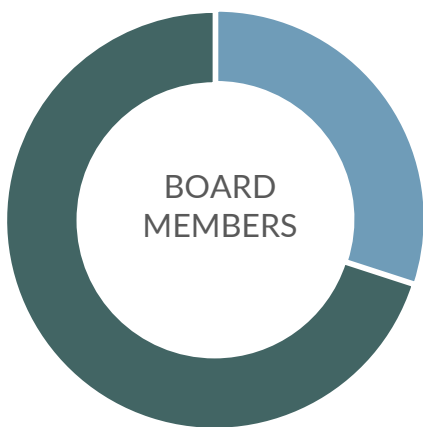
Selected as one of 2025 Canada’s Top Small and Medium Employers

Recognized by Globe and Mail as “Greater Toronto’s Top Employers” for 2026 and “2025 Report on Business Women Lead Here” list

>50%
of management positions are held by females



■ 33% Women ■ 67% Men



■ 30% Women ■ 70% Men



■ 54% Women ■ 46% Men



■ 58% Women ■ 42% Men

4.0 FCR Thriving Neighbourhoods Foundation

About our Foundation

The FCR Thriving Neighbourhoods Foundation is an employee led, registered charity that launched in 2020. Our goal is to support the neighbourhoods in which we operate. Since its launch, it has raised over \$1.6M, donated over 940k pounds of food, and contributed over 4,500 volunteer hours to charities and organizations across Canada, including Kids Help Phone, Right to Food, Second Harvest, Daily Bread Food Bank, and many others.

Our Impact

Since its launch, our Foundation has supported organizations and charities that focus on fighting Food Insecurity, Poverty reduction, and mental health support and awareness. We're proud to have supported over 40 charities and organizations with our volunteering, our fundraising, and other charitable efforts.

Current Pillar of Focus

On the heels of a two-year partnership with Right to Food culminating in December 2025, our foundation is excited to renew this partnership for another 2 years! This will allow us to continue to support Right to Food and their important programming across Canada.



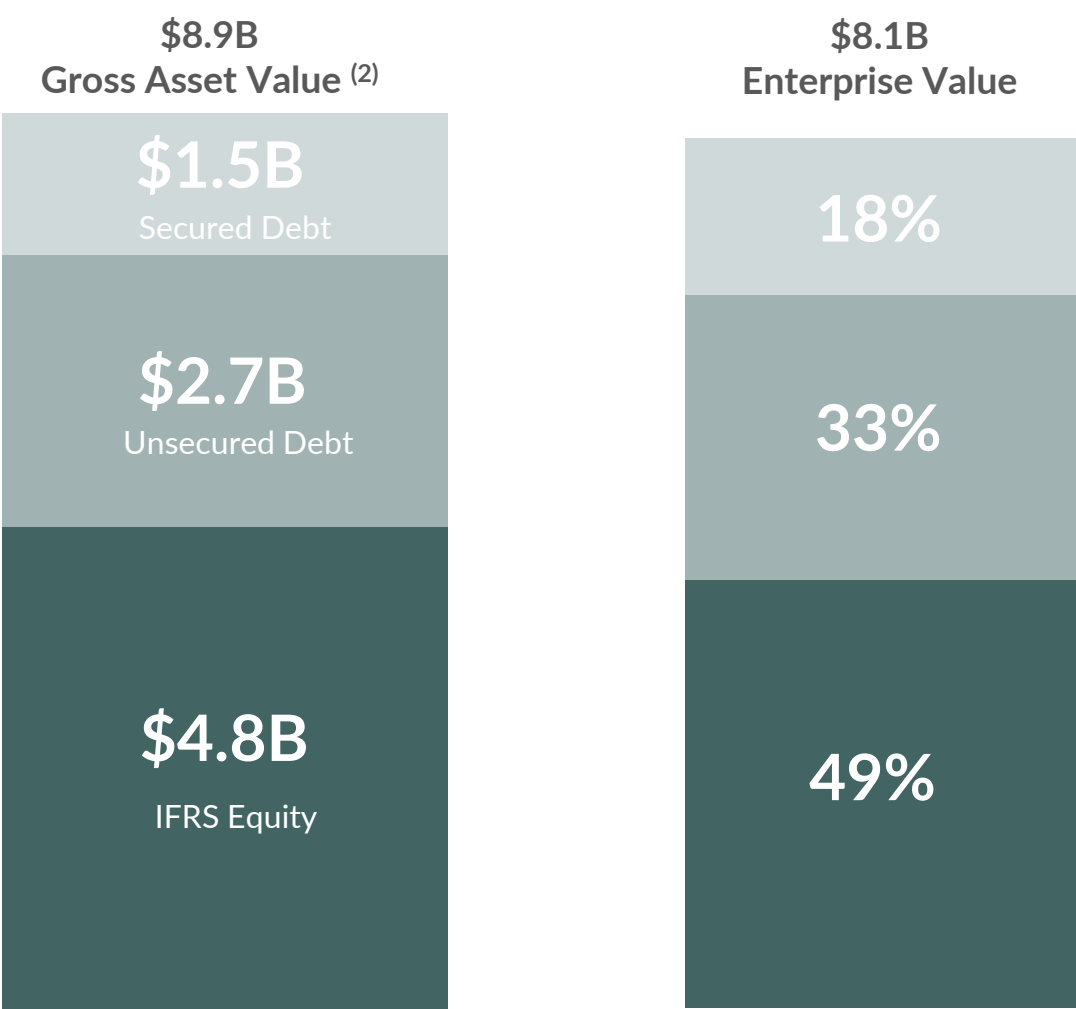
5.0

Financial Strength and Flexibility



Carré Lucerne, Montréal

5.0 Capital Structure ⁽¹⁾



⁽¹⁾ As of December 31, 2025

⁽²⁾ Excludes Accounts Payables and other liabilities

⁽³⁾ Weighted average interest rate

⁽⁴⁾ \$700M total capacity

⁽⁵⁾ 212M units

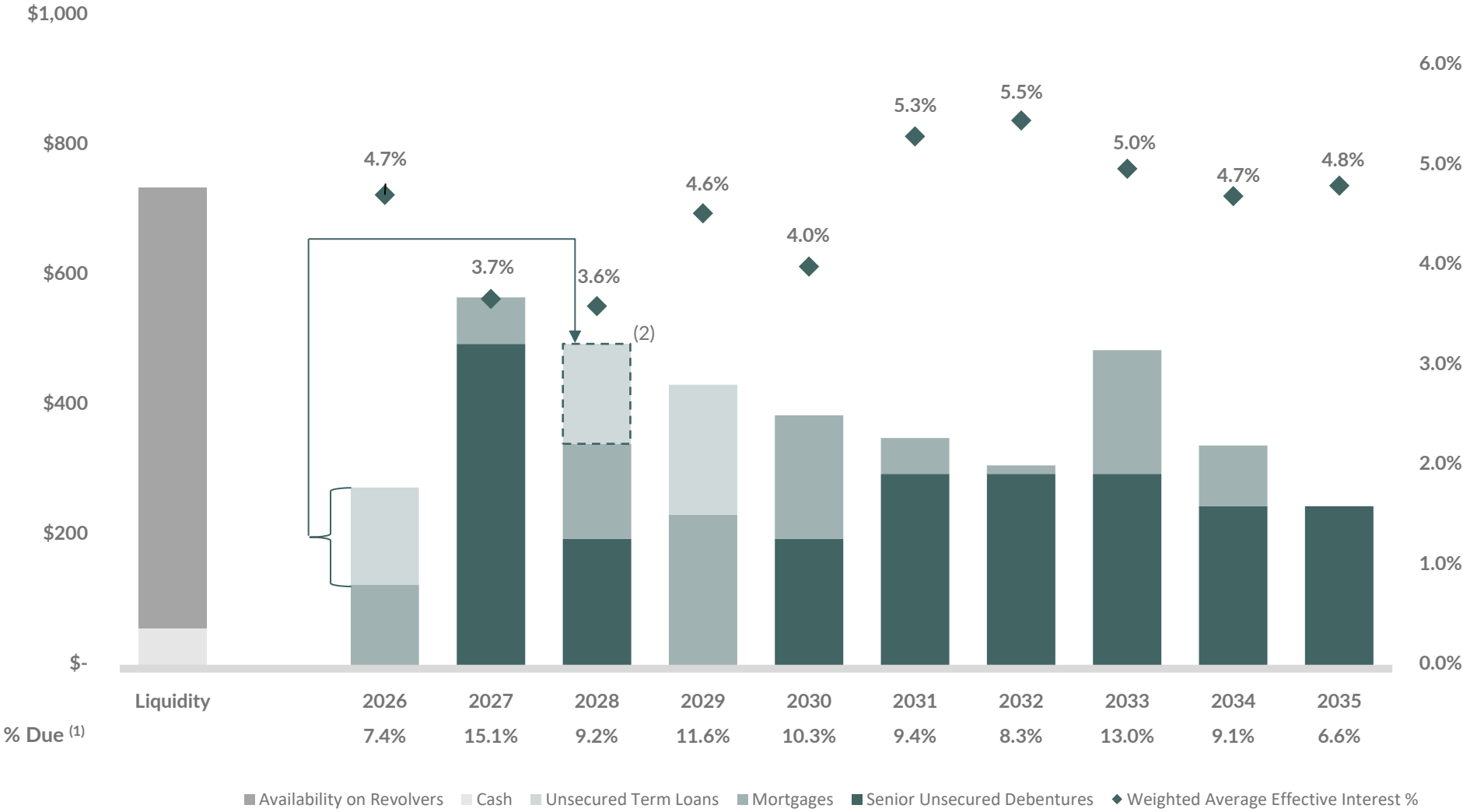
	\$B	WAIR ⁽³⁾
Mortgages	1.3	3.9%
Secured Facilities	0.2	5.1%
Total Secured	1.5	4.1%
Unsecured Debentures	2.3	4.6%
Unsecured Term Loans	0.4	5.9%
Unsecured Revolving Facilities ⁽⁴⁾	-	-
Total Unsecured	2.7	4.8%
Total Debt	4.1	4.6%
Less Cash	(0.1)	
Net Debt	4.1	
Trust Units⁽⁵⁾	4.0	
Enterprise Value	8.1	

5.0 Liquidity and Well-Staggered Term Debt Maturities (\$M)

4.5%
WAIR

4.5 Years
Term to Maturity

100%
Term Debt is Fixed Rate



⁽¹⁾ As of December 31, 2025. Excluding principal amortization
⁽²⁾ Graphics illustrating a \$150M term loan having two x 1 year extension options that are in FCR's favour. Extending this term loan to 2028 increases the weighted average term to maturity of FCR's debt stack to 4.6 years

5.0 Financial Strength and Flexibility

68%
of total assets are
Unencumbered
(Q4 2025)

	2020	2021	2022	2023	2024	2025
Unsecured revolving credit facilities (million)	\$800	\$800	\$800	\$700	\$700	\$700
Unencumbered assets (Billion)	\$7.0	\$7.4	\$6.6	\$6.0	\$6.2	\$6.3
Unencumbered assets ⁽¹⁾ to unsecured debt	2.1x	2.3x	2.3x	2.4x	2.4x	2.4x
Secured debt as % of total assets	15.2%	12.7%	13.6%	16.8%	16.0%	15.8%
Net debt to total assets	47.3%	43.9%	44.0%	45.0%	44.5%	44.1%
Net debt to EBITDA	12.0x	11.2x	10.2x	9.9x	8.7x	9.1x
EBITDA interest coverage	2.1x	2.3x	2.4x	2.3x	2.4x	2.4x

⁽¹⁾ Using 10 quarter average capitalization rate



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